



Regional District of Central Kootenay
CENTRAL RESOURCE RECOVERY COMMITTEE
Open Meeting Agenda

Date: Thursday, January 9, 2025
Time: 1:00 pm
Location: Hybrid Model - In-person and Remote

Directors will have the opportunity to participate in the meeting electronically. Proceedings are open to the public.

Pages

1. ZOOM REMOTE MEETING INFO

To promote openness, transparency and provide accessibility to the public we provide the ability to attend all RDCK meetings in-person or remote (hybrid model).

Meeting Time:

1:00 p.m. PST

2:00 p.m. MST

Join by Video:

<https://rdck-bc-ca.zoom.us/j/96108521906?pwd=zDiBwiwa1od0RfuWv3uLH9eMxh7JZ4.1&from=addon>

Join by Phone:

+1 778 907 2071 Canada

Meeting ID: 961 0852 1906

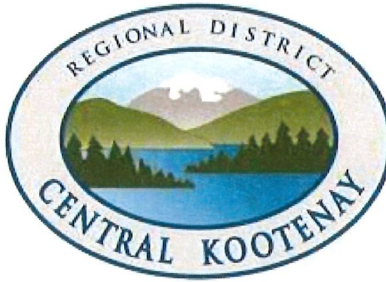
Passcode: 588195

In-Person Location: RDCK Board Room, 202 Lakeside Drive, Nelson, BC

2. ELECTION OF THE 2025 COMMITTEE CHAIR

2.1 Call for Nominations (Three Times)

- 2.2 Opportunity for Candidates to Address the Committee**
Two minutes per address.
- 2.3 Vote by Secret Ballot**
As per RDCK Procedure Bylaw No. 2898, 2024.
- 2.4 Declaration of Elected or Acclaimed 2025 Central Resource Recovery Committee Chair**
- 2.5 Destroy Ballots**
- 3. CHAIR'S ADDRESS**
- 4. COMMENCEMENT OF REGULAR COMMITTEE MEETING**
The Central Resource Recovery Committee Chair assumes the chair.
- 4.1 Traditional Lands Acknowledgement Statement**
We acknowledge and respect the Indigenous peoples within whose traditional lands we are meeting today.
- 4.2 Adoption of the Agenda**
- RECOMMENDATION:**
The agenda for the January 9, 2025 Central Resource Recovery Committee meeting be adopted as circulated.
- 4.3 Receipt of Minutes** 3 - 7
The February 9, 2024 Central Resource Recovery Committee meeting minutes, have been received.
- 5. DRAFT 2025-2029 FINANCIAL PLAN** 8 - 27
The following DRAFT Financial Plans have been received:
- a. Service S187: Central Resource Recovery
 - b. Service A117: Recycling Program - Central Sub-Region
 - c. Service A120: Organics Program - Central & West Sub-Regions
- 6. PUBLIC TIME**
The Chair will call for questions from the public and members of the media at _____ p.m.
- 7. ADJOURNMENT**
- RECOMMENDATION:**
The January 9, 2025 Central Resource Recovery Committee meeting adjourn at _____ p.m.



Central Resource Recovery Committee Open Meeting **MINUTES**

A Central Resource Recovery Committee meeting was held on Friday, February 9, 2024
at 9:00 am PST / 10:00 am MST through a hybrid model.

ELECTED OFFICIALS PRESENT	Director A. Watson	Area D	
	Director C. Graham	Area E	
	Director T. Newell	Area F	In-Person
	Director H. Cunningham	Area G	
	Director K. Page	City of Nelson	
	Director D. Lockwood	Village of Salmo	In-Person
	Director S. Hewat	Village of Kaslo	In-Person
GUESTS DIRECTORS	Director W. Popoff	Chair West Resource Recovery Committee	
	Director G. Jackman	Chair East Resource Recovery Committee	
STAFF PRESENT	Y. Malloff	GM of Finance, IT, ED	
	U. Wolf	GM of Environmental Services	In-Person
	A. Wilson	Resource Recovery Manager	In-Person
	S. Eckman	Meeting Coordinator	In-Person

1. **WEBEX REMOTE MEETING INFO**

Join by Meeting Link:

<https://nelsonho.webex.com/nelsonho/j.php?MTID=m66cf5c8c6fff9ce5ec4b2c2069dbe2ed>

Meeting number (access code): 2772 840 7078

Meeting password: qTVs62aQPB2 (78876227 from phones)

Join by Phone:

+1-604-449-3026 Canada Toll (Vancouver)

In-Person Location:

Board Room, 202 Lakeside Drive, Nelson, BC

2. **CALL TO ORDER**

General Manager Wolf called the meeting to order at 9:12 am PST / 10:12 am MST.

3. ELECTION OF 2024 COMMITTEE CHAIR

3.1 Call for Nominations (3 Times)

General Manager Wolf called for nominations the first time.

General Manager Wolf called for further nominations the second and third time.

No further nominations.

3.2 Opportunity for Candidates to Address Committee

No address.

3.3 Vote by Secret Ballot

No vote.

3.4 Declaration of Elected or Acclaimed 2024 Central Resource Recovery Committee Chair

General Manager Wolf declared Director Newell being acclaimed as Chair of the Central Resource Recovery Committee for 2024.

3.5 Destroy Ballots

No ballots.

4. CHAIR'S ADDRESS

Director Newell thanked the Committee for their support.

5. COMMENCEMENT OF REGULAR COMMITTEE MEETING

Director Newell, Central Resource Recovery Committee Chair assumed the chair.

5.1 Traditional Lands Acknowledgement Statement

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

5.2 Adoption of the Agenda

Moved and Seconded,
And Resolved:

The Agenda for the February 9, 2024 Central Resource Recovery Committee meeting be adopted with the inclusion of the Addendum, before circulation.

Addendum includes the following:

- Agenda Item No. 6a: Revised Financial Plan for Service S187
- Agenda Item No. 7: Kokanee Creek Marina Recycling Depot Lease Agreement

Carried

5.3 Freedom of the Floor

Moved and Seconded,
And Resolved:

That East Resource Recovery Committee Chair Director Jackman and West Resource Recovery Committee Chair Director Popoff have freedom of the floor.

Carried

5.4 Receipt of Minutes

The November 29, 2023 Central Resource Recovery Committee Minutes, have been received.

6. DRAFT 2024-2028 FINANCIAL PLANS

The following Draft Financial Plans, have been received:

- a. Service S187: Central Resource Recovery (***revised Feb 7/24***)
- b. Service A117: Recycling Program - Central Subregion
- c. Service A120: Organics Program - Central & West Subregions

Moved and seconded,
And resolved that it be **recommended** to the Board:

That Board Res #712/23 which reads:

The Board approve an amendment to the 2023 Financial Plan for Service S187 Central Resource Recovery to increase Short Term Borrowing Principal by \$288,688 for the HB Loan No. 0035-0029, Board Resolution No. 428/22 and reduce Contribution to Reserves by \$288,688.

BE RESCINDED

Carried

RECESS Meeting recessed for a break from 10:35 am to 10:46 am PST.

DIRECTOR Director Jackman left the meeting at 10:35 am PST / 11:35 am MST.
ABSENT

Moved and seconded,
And resolved that it be **recommended** to the Board:

That the Central Resource Recovery Committee approve the Draft 2024-2028 Financial Plans for:

- a. Service S187: Central Resource Recovery
- b. Service A117: Recycling Program - Central Subregion
- c. Service A120: Organics Program - Central & West Subregions

subject to provisions or contribution changes to or from other services and zero contribution to stabilization reserves.

Carried

ORDER OF AGENDA CHANGED The Order of Business was changed to address public time, with Item 7: Public Time considered at this time.

7. PUBLIC TIME

The Chair called for questions from the public and members of the media at 11:47 am PST / 12:47 pm MST.

ORDER OF AGENDA RESUMED Item 8 was considered at this time.

8. KOKANEE MARINE RECYCLING DEPOT LEASE AGREEMENT

The Committee Report from Akane Norimatsu, Resource Recovery Technician presenting an update on the the Kokanee Creek Marina Recycling Depot lease and obtain direction from the Board for future operation of this depot, has been received.

Moved and seconded,

And resolved that it be recommended to the Board:

That the Board direct staff not to enter into a Lease Agreement with Kokanee Creek Marine Ltd. for the lease of lands associated with the Kokanee Creek Marina Recycling Depot and permanently close the Kokanee Creek Marina Recycling Depot effective May 31, 2024.

Carried

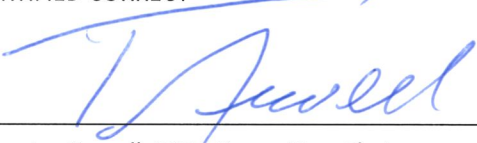
9. ADJOURNMENT

Moved and Seconded,

And Resolved:

The February 9, 2024 Central Resource Recovery Committee meeting adjourned 11:59 am PST / 12:59 pm MST.

CERTIFIED CORRECT



Director Newell, 2024 Committee Chair

BOARD RESOLUTIONS AS ADOPTED AT THE FEBRUARY 9, 2024 CENTRAL RESOURCE RECOVERY COMMITTEE MEETING

RECOMMENDATION #1

That Board Res #712/23 which reads:

The Board approve an amendment to the 2023 Financial Plan for Service S187 Central Resource Recovery to increase Short Term Borrowing Principal by \$288,688 for the HB Loan No. 0035-0029, Board Resolution No. 428/22 and reduce Contribution to Reserves by \$288,688.

BE RESCINDED

RECOMMENDATION #2

That the Central Resource Recovery Committee approve the Draft 2024-2028 Financial Plans for:

- a. Service S187: Central Resource Recovery
- b. Service A117: Recycling Program - Central Subregion
- c. Service A120: Organics Program - Central & West Subregions

subject to provisions or contribution changes to or from other services and zero contribution to stabilization reserves.

RECOMMENDATION #3

That the Board direct staff not to enter into a Lease Agreement with Kokanee Creek Marine Ltd. for the lease of lands associated with the Kokanee Creek Marina Recycling Depot and permanently close the Kokanee Creek Marina Recycling Depot effective May 31, 2024.

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
1	41010	Requisitions	OVR153-100	Central RR Subregion Administration	(259,189)	(259,189)	(274,740)	(272,148)	(285,756)	(294,329)	(303,158)	(312,253)	Area D
2	41010	Requisitions	OVR153-100	Central RR Subregion Administration	(648,855)	(648,855)	(687,786)	(681,297)	(715,362)	(736,823)	(758,928)	(781,696)	Area E
3	41010	Requisitions	OVR153-100	Central RR Subregion Administration	(655,713)	(655,713)	(695,056)	(688,499)	(722,924)	(744,611)	(766,950)	(789,958)	Area F
4	41010	Requisitions	OVR153-100	Central RR Subregion Administration	(269,927)	(269,927)	(286,123)	(283,423)	(297,594)	(306,522)	(315,718)	(325,190)	Area G
5	41010	Requisitions	OVR153-100	Central RR Subregion Administration	(124,891)	(124,891)	(132,384)	(131,135)	(137,692)	(141,823)	(146,077)	(150,460)	Kaslo
6	41010	Requisitions	OVR153-100	Central RR Subregion Administration	(1,819,278)	(1,819,278)	(1,928,435)	(1,910,242)	(2,005,754)	(2,065,927)	(2,127,905)	(2,191,742)	Nelson
7	41010	Requisitions	OVR153-100	Central RR Subregion Administration	(84,876)	(84,876)	(89,969)	(89,120)	(93,576)	(96,383)	(99,275)	(102,253)	Salmo
8	41010	Requisitions	OVR153-100	Central RR Subregion Administration	55,738	55,738	59,082	58,525	61,451	63,295	65,194	67,150	Old Nelson H
9	41010	Requisitions			(3,693,027)	(3,693,027)	(3,988,469)	(3,997,340)	(4,197,207)	(4,323,123)	(4,452,817)	(4,586,401)	5% increase in 2025 & 2026, 3% subsequent years
10	41020	Grants in lieu of Taxes	OVR153-100	Central RR Subregion Administration	(12,270)	(36,533)	(10,725)	(10,725)	(10,725)	(10,725)	(10,725)	(10,725)	Placeholder
11	41020	Grants in lieu of Taxes			(12,270)	(36,533)	(10,725)	(10,725)	(10,725)	(10,725)	(10,725)	(10,725)	
12	42020	Sale of Services	OPR293-100	BAL Facility O&M	(199,184)	(188,989)	(205,159)	(207,888)	(214,125)	(220,548)	(227,165)	(233,980)	Placeholder, based on 2024 projected with 10% increase to ALL tipping fees in 2025
13	42020	Sale of Services	OPR296-100	CEN Facility O&M	(156,362)	(129,291)	(161,053)	(142,220)	(146,487)	(150,881)	(155,408)	(160,070)	Placeholder, based on 2024 projected with 10% increase to ALL tipping fees in 2025; organics directly coded to A120
14	42020	Sale of Services	OPR300-100	KAS-Facility O& M	(198,581)	(170,925)	(204,539)	(188,017)	(193,658)	(199,467)	(205,451)	(211,615)	Placeholder, based on 2024 projected with 10% increase to ALL tipping fees in 2025
15	42020	Sale of Services	OPR301-100	MAR-Facility O&M	(42,992)	(44,861)	(44,281)	(49,347)	(50,827)	(52,352)	(53,923)	(55,540)	Placeholder, based on 2024 projected with 10% increase to ALL tipping fees in 2025
16	42020	Sale of Services	OPR303-100	GRO Facility O&M	(1,543,934)	(1,479,681)	(1,574,813)	(1,627,650)	(1,676,479)	(1,726,773)	(1,778,577)	(1,831,934)	Placeholder, based on 2024 projected with 10% increase to ALL tipping fees in 2025; remove organics starting 2024
17	42020	Sale of Services	OPR614-100	GRO - Compost	0	(1,002)	0	(1,102)	(2,204)	(20,000)	(20,000)	(20,000)	Placeholder GRO compost.
18	42020	Sale of Services	OPR418-100	YMR TF Ymir TS	(24,707)	(15,471)	(25,448)	(17,018)	(17,529)	(18,055)	(18,596)	(19,154)	Placeholder, based on 2024 projected with 10% increase to ALL tipping fees in 2025
19	42020	Sale of Services			(2,165,760)	(2,030,220)	(2,215,293)	(2,233,242)	(2,301,308)	(2,388,077)	(2,459,119)	(2,532,293)	10% increase in 2025; 3% subsequent years
20	42030	User Fees	OVR153-100	Central RR Subregion Administration	(50,000)	(32,740)	(50,000)	(33,395)	(33,395)	(33,395)	(33,395)	(33,395)	Estimate - waste soil disposal app fees; scrap metal rebates (metal prices high), 2023 \$5k MARR reimbursement incorrectly coded here.
21	42030	User Fees			(50,000)	(32,740)	(50,000)	(33,395)	(33,395)	(33,395)	(33,395)	(33,395)	
22	42035	User Fees - Specified	OPR590-100	ENV-Central MARR Program reimbursement	(10,000)	(8,705)	(14,256)	(14,256)	(14,399)	(14,543)	(14,688)	(14,835)	Placeholder MARR reimbursement
23	42035	User Fees - Specified			(10,000)	(8,705)	(14,256)	(14,256)	(14,399)	(14,543)	(14,688)	(14,835)	
24	43020	Grants	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	Remove; Growing Communities Fund (\$100K) in 2023
25	43020	Grants	OVR153-100	Central RR Subregion Administration	(20,000)	(3,805)	0	(16,000)	0	0	0	0	MIABC Grant for GRO railings (24 prep; 25 painting)
26	43025	Grants - Specified	CAP1242-100	Regional curbside program development	(87,298)	0	(37,015)	(7,000)	0	0	0	0	Rural curbside not to proceed;\$7k in 2025 OICP spending for diversion improvements and contamination reduction before funding deadline in March.
27	43025	Grants - Specified			(107,298)	(3,805)	(37,015)	(23,000)	0	0	0	0	
28	43100	Proceeds from Borrowing	CAP1235-100	CEN - Legacy Landfills	0	0	(324,151)	0	0	0	(4,000,000)	0	Legacy landfills - Nelson, Balfour, Kaslo, Marblehead and Salmo Landfills, both assessment and closure works deferred by 1 year (less remaining GCF grant reserve); Work in 24 funded by GCF and reserves; work in 2026 was moved to reserve funded
29	43100	Proceeds from Borrowing	CAP1317-100	CEN RR -Subregion - Hauling Building	0	0	(469,151)	0	(1,500,000)	0	0	0	CEN fleet building; Increased by \$1M see note in CAP expense
30	43100	Proceeds from Borrowing	CAP1242-100	Regional curbside program development	(98,483)	0	0	0	0	0	0	0	Remove; Rural curbside not to proceed

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
31	43100	Proceeds from Borrowing	CAP767-100	NEL TS - Nelson Landfill Closure	0	0	(137,000)	0	(747,000)	0	0	0	70 Lakeside drive landfill closure, 2025 plan costs moved to reserves
32	43100	Proceeds from Borrowing	OPR417-301	HBD Facility O&M	(449,827)	(449,827)	0	0	0	0	0	0	HB - short term borrowing for HB CAP works due to low reserves (all borrowed late 2024)
33	43100	Proceeds from Borrowing			(548,310)	(449,827)	(930,302)	0	(2,247,000)	0	(4,000,000)	0	
34	43200	Proceeds from Equipment Financing	CAP970-100	ENV - RR - Roll Off Truck & Bin Replacement	0	0	(400,000)	(400,000)	0	0	0	0	Truck and winch system
35	43200	Proceeds from Equipment Financing	CAP972-100	ENV - RR - Waste Hauling Tractor Truck VIN:5KJJALD10LPLR5297	0	0	(350,000)	(350,000)	0	0	0	0	Tractor
36	43200	Proceeds from Equipment Financing	CAP1400-100	Central Loader	(325,000)	0	0	0	0	0	0	0	Moved to Reserve funded at end of 2024
37	43200	Proceeds from Equipment Financing	CAP1526-100	RO bin trailer	(220,000)	0	0	0	0	0	0	0	Roll off trailer - cost est reduced to \$75K; moved to reserve funded in 2025
38	43200	Proceeds from Equipment Financing	CAP1403-100	GRO fleet unit	(60,000)	0	0	0	0	0	0	0	moved to Reserve funded in 2025
39	43200	Proceeds from Equipment Financing	OVR153-100	Central RR Subregion Administration	(250,000)	0	0	(270,000)	(270,000)	0	0	0	Compacting trailers; deferred 2024 unit to 2025; another replacement planned for 26/27
40	43200	Proceeds from Equipment Financing			(855,000)	0	(750,000)	(1,020,000)	(270,000)	0	0	0	
41	43300	Proceeds from Asset Disposal	OVR153-100	Central RR Subregion Administration	(5,000)	0	0	(75,000)	(30,000)	0	0	0	placeholder- sale of KAS (25) and BAL (26) loaders; Assess sale of RO Truck (May keep for GRO), Tractor (~\$50K) and/or compacting trailers (~20K) as replaced
42	43300	Proceeds from Asset Disposal			(5,000)	0	0	(75,000)	(30,000)	0	0	0	
43	43500	External Contributions & Contracts	OVR153-100	Central RR Subregion Administration	(7,900)	0	(8,690)	(4,345)	(4,432)	(4,521)	(4,611)	(4,703)	2025-2029: assumes full Teck repayment for ML/ARD assessment in HB borrow, with 1 sampling event completed per year (2024 assumed 2). Assumes a 10% increase in ML/ARD assessment costs in 2025 due to expiry of monitoring contract, and new contract being established, then a 2% increase
44	43500	External Contributions & Contracts	OVR153-302	CEN Central Subregion HHW Events	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	BCUOMA contribution to HHW events (\$1500/event)
45	43500	External Contributions & Contracts			(10,900)	(3,000)	(11,690)	(7,345)	(7,432)	(7,521)	(7,611)	(7,703)	
46	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	(196,000)	(413,645)	(246,341)	(453,000)	(658,276)	(245,676)	(173,819)	(67,135)	CAP works not funded from borrowing; includes some HB Professional Fees
47	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	Placeholder ARO Landfill Closure Reserve (post closure costs)
48	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	0	0	0	(209,827)	0	0	0	0	Remaining 2024 HB Loan carried into 2025
49	45000	Transfer from Reserves	CAP1317-100	CEN RR -Subregion - Hauling Building	(60,000)	0	(30,849)	(60,000)	(35,182)	0	0	0	Growing Communities Fund (GCF) Allocation - Fleet Hauling Buidling
50	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	(50,000)	0	0	(50,000)	0	0	0	0	Central Septage Reserve
51	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	Placeholder: Stabilization reserve
52	45000	Transfer from Reserves			(306,000)	(413,645)	(277,190)	(772,827)	(693,458)	(245,676)	(173,819)	(67,135)	
53	45500	Transfer from Other Service	OPR619-100	OOT - Compost Hauling to CEN	(49,030)	(49,030)	(53,933)	(80,000)	(88,000)	(96,800)	(106,480)	(117,128)	Transfer from S188 for hauling of organics from OOT to CEN
54	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	(8,000)	(8,000)	0	0	0	0	0	0	Transfer from A120 for 40Ft SeaCan
55	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	(7,500)	0	0	(11,000)	0	0	0	0	Transfer from A120 for 1/2 of auto kiosk
56	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	(1,519)	(1,519)	0	(1,519)	0	0	0	0	Transfer from S186 for HHW depot Reso # 785/21, remove once CRE ecodpot established.
57	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	(9,701)	(9,701)	0	(9,701)	0	0	0	0	transfer from S188 for HHW Reso # 845/21, remove once Cgar ecodpot established.
58	45500	Transfer from Other Service			(75,749)	(68,249)	(53,933)	(102,219)	(88,000)	(96,800)	(106,480)	(117,128)	
59	45900	Transfer from Provisions	OVR153-102	Central RR Subregion Administration - HB Mine Contaminated Site	0	0	0	0	0	0	0	0	HB
60	45900	Transfer from Provisions	OVR153-103	Central RR Subregion Administration - Nelson Transfer Station Contaminated Site	0	0	0	0	0	0	0	0	70 Lakeside
61	45900	Transfer from Provisions			0	0	0	0	0	0	0	0	

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
62	49100	Prior Year Surplus	OVR153-100	Central RR Subregion Administration	(274,257)	1,906,248	0	0	0	0	0	0	Placeholder prior year surplus/deficit; 2024 value under review
63	49100	Prior Year Surplus	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	portion of surplus carried into next year to fund work carried over
64	49100	Prior Year Surplus	OVR153-100	Central RR Subregion Administration	0	469,386	0	0	0	0	0	0	ARO - landfill closure
65	49100	Prior Year Surplus	OVR153-102	Central RR Subregion Administration - HB Mine Contaminated Site	0	3,659,627	0	0	0	0	0	0	HB
66	49100	Prior Year Surplus	OVR153-103	Central RR Subregion Administration - Nelson Transfer Station Contaminated Site	0	740,000	0	0	0	0	0	0	70 Lakeside
67	49100	Prior Year Surplus			(274,257)	6,775,261	0	0	0	0	0	0	
68	TOTAL REVENUE				(8,113,571)	35,510	(8,338,873)	(8,289,349)	(9,892,924)	(7,119,860)	(11,258,655)	(7,369,616)	
69	TAXATION				(3,693,027)	(3,693,027)	(3,988,469)	(3,997,340)	(4,197,207)	(4,323,123)	(4,452,817)	(4,586,401)	
70	TIPPING FEES				(2,165,760)	(2,030,220)	(2,215,293)	(2,233,242)	(2,301,308)	(2,388,077)	(2,459,119)	(2,532,293)	
71	CAP FUNDING SUBTOTAL				(1,709,310)	(863,472)	(2,014,887)	(1,792,827)	(3,210,458)	(245,676)	(4,173,819)	(67,135)	
72	TOTAL REVENUE (w/o Prior Year Surplus)				(7,839,314)	(6,739,751)	(8,338,873)	(8,289,349)	(9,892,924)	(7,119,860)	(11,258,655)	(7,369,616)	
73	TOTAL OPERATING REVENUE				(6,009,805)	(5,872,474)	(6,335,677)	(6,394,177)	(6,648,034)	(6,869,663)	(7,080,225)	(7,297,778)	
74	51010	Salaries	OPR417-301	HBD Facility O&M	33,757	36,178	34,601	51,891	41,513	31,135	32,069	25,945	2025 increased to 50% HB Tech for increased First Nations engagement and legal activities - based on Salary Worksheet (3.3% CPI); continued reduction in coming years (40% in 2026; 30% in 2027, 30% in 2028)
75	51010	Salaries	OVR153-100	Waste Spotter	38,605	0	39,069	0	0	0	0	0	Moving to LFA shifts
76	51010	Salaries	OPR623-100	CEN - Lead Hand	35,302	31,562	35,726	40,345	41,555	42,802	44,086	45,409	Lead Hand - 70% (other 30% to allocation service); Based on Salary Worksheet (3.3%)
77	51010	Salaries	OVR153-100	Central RR Subregion Administration	432,205	544,171	443,010	562,129	578,993	596,362	614,253	632,681	Increase largely due to Organics hauling, most to be funded via transfer from S188 for OOT organcis; GRO Operators & Fleet & 70% RRMOSS - not previously broken out - based on Salary Worksheet
78	51010	Salaries	OVR153-100	Central RR Subregion Administration	264,246	378,710	269,531	298,159	291,501	300,246	309,254	318,531	Attendants - Based on projected salary worksheet (3.3%); increase in 2025 due to waste spotter role moving to LFA; CA payout 4% in 2025
79	51010	Salaries			804,115	990,620	821,936	952,524	953,562	970,545	999,662	1,022,566	
80	51020	Overtime	OPR417-301	HBD Facility O&M	500	0	0	0	0	0	0	0	Based on previous budgets
81	51020	Overtime	OPR623-100	CEN - Lead Hand	1,000	604	500	500	500	500	500	500	Lead Hand
82	51020	Overtime	OVR153-100	Central RR Subregion Administration	10,000	21,112	5,000	5,000	5,000	5,000	5,000	5,000	Based on previous budgets; 2024 lack of drivers was \$18k
83	51020	Overtime			11,500	21,716	5,500	5,500	5,500	5,500	5,500	5,500	
84	51030	Benefits	OPR417-301	HBD Facility O&M	9,789	15,913	9,907	15,567	9,952	7,464	7,465	7,466	HB Tech - based on Salary Worksheet
85	51030	Benefits	OVR153-100	Waste Spotter	14,348	0	14,635	0	0	0	0	0	Moving to LFA shifts
86	51030	Benefits	OPR623-100	CEN - Lead Hand	10,238	5,808	10,442	10,442	10,651	10,864	11,081	11,303	Lead Hand - 70% (other 30% to allocation service); Based on Salary Worksheet
87	51030	Benefits	OVR153-100	Central RR Subregion Administration	125,339	144,118	127,846	191,587	197,334	203,254	209,352	215,632	GRO Operators & Fleet & 70% RRMOSS - based on Salary Worksheet
88	51030	Benefits	OVR153-100	Central RR Subregion Administration	66,062	67,371	67,383	69,334	71,414	73,556	75,763	78,036	Attendants - Based on salary worksheet; increase in 2025 due to waste spotter role moving to LFA
89	51030	Benefits			225,776	233,210	230,213	286,930	289,351	295,139	303,661	312,437	
90	51050	Employee Health & Safety	OPR293-100	BAL Facility O&M	300	0	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
91	51050	Employee Health & Safety	OPR296-100	CEN Facility O&M	300	0	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
92	51050	Employee Health & Safety	OPR300-100	KAS-Facility O& M	300	0	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
93	51050	Employee Health & Safety	OPR301-100	MAR-Facility O&M	300	0	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
94	51050	Employee Health & Safety	OPR303-100	GRO Facility O&M	300	318	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
95	51050	Employee Health & Safety	OPR415-300	Vehicle Operations	300	239	300	300	300	300	300	300	Specific H&S supplies for hauling vehicles

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Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
96	51050	Employee Health & Safety	OPR417-301	HBD Facility O&M	300	0	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
97	51050	Employee Health & Safety	OPR418-100	YMR TF Ymir TS	300	0	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
98	51050	Employee Health & Safety	OPR623-100	CEN - Lead Hand	100	1,943	100	100	100	100	100	100	Coded to gen WO; General subregion supplies
99	51050	Employee Health & Safety	OVR153-100	Central RR Subregion Administration	10,812	7,758	11,082	11,028	11,249	11,530	11,818	12,114	LFA, Driver, Operators, LH footwear, jackets, training, safety check-in monitoring, based on 2/3 H&S coordinator estimate
100	51050	Employee Health & Safety			13,312	10,256	13,582	13,528	13,749	14,030	14,318	14,614	
101	51500	Directors - Allowance & Stipend	OVR153-100	Central RR Subregion Administration	25,744	25,744	26,141	26,141	26,664	27,197	27,741	28,296	70% (other 20% A117, 10% A120) Based on up to 14 RR meetings for 6 Directors - 4 additional Chair meetings; Chair stipend.
102	51500	Directors - Allowance & Stipend			25,744	25,744	26,141	26,141	26,664	27,197	27,741	28,296	
103	51560	Directors - Travel	OVR153-100	Central RR Subregion Administration	1,500	1,500	2,205	2,205	2,315	2,431	2,553	2,680	Mix of remote or Board room.
104	51560	Directors - Travel			1,500	1,500	2,205	2,205	2,315	2,431	2,553	2,680	
105	52010	Travel	OPR417-301	HBD Facility O&M	0	0	500	3,000	0	0	0	0	HB Tech training. 2025 increase due to \$1.5 k for hotel/travel in Vancouver for Tailings conference, \$1.5k for attending in-person First Nations engagement activities.
106	52010	Travel	OPR623-100	CEN - Lead Hand	9,303	3,174	9,768	9,768	10,256	10,769	11,307	11,873	70% Lead Hand - cash handling and gen site travel; utilizing fleet from head office to reduce mileage
107	52010	Travel	OVR153-100	Central RR Subregion Administration	5,542	3,031	6,469	6,469	6,793	7,133	7,489	7,864	Landfill attendant - mileage for staff training/development/out of area shift coverage (10% increase).
108	52010	Travel	OVR153-302	CEN Central Subregion HHW Events	0	0	300	300	300	300	300	300	Staff travel to HHW events
109	52010	Travel			14,845	6,205	17,037	19,537	17,349	18,202	19,097	20,036	
110	52020	Education & Training	OPR417-301	HBD Facility O&M	0	0	1,500	1,500	0	0	0	0	HB Tech training. 2025 tailings conference registration.
111	52020	Education & Training	OVR153-100	Central RR Subregion Administration	1,000	280	2,000	2,000	2,000	2,000	2,000	2,000	Attendant training
112	52020	Education & Training			1,000	280	3,500	3,500	2,000	2,000	2,000	2,000	
113	52030	Memberships, Dues & Subscriptions	OPR417-301	HBD Facility O&M	90	110	90	110	110	110	110	110	CDA membership
114	52030	Memberships, Dues & Subscriptions			90	110	90	110	110	110	110	110	
115	53020	Admin, Office Supplies & Postage	OPR303-100	GRO Facility O&M	250	288	200	200	200	200	200	200	Gen supplies
116	53021	Admin, Office Supplies & Postage	OPR300-100	KAS-Facility O&M	100	0	100	100	100	100	100	100	Gen supplies
117	53021	Admin, Office Supplies & Postage	OPR296-100	CEN Facility O&M	150	164	150	150	150	150	150	150	Gen supplies
118	53020	Admin, Office Supplies & Postage	OPR417-301	HBD Facility O&M	100	100	100	300	100	100	100	100	Gen supplies. 2025 increase for letters/postage, additional supplies needed for FN engagement activities.
119	53020	Admin, Office Supplies & Postage	OVR153-100	Central RR Subregion Administration	500	276	200	200	200	200	200	200	Gen supplies
120	53020	Admin, Office Supplies & Postage	OVR153-302	CEN Central Subregion HHW Events	150	150	300	300	300	300	300	300	hand-outs, event lunch for volunteers
121	53020	Admin, Office Supplies & Postage			1,250	978	1,050	1,250	1,050	1,050	1,050	1,050	
122	53030	Communication	OPR293-100	BAL Facility O&M	3,312	1,789	1,623	1,842	1,879	1,917	1,955	1,994	Based on projected + 3%
123	53030	Communication	OPR296-100	CEN Facility O&M	3,033	5,000	2,037	5,150	5,253	5,358	5,465	5,575	Based on projected + 3%; 2024 had \$2.6k network & internet upgrades
124	53030	Communication	OPR300-100	KAS-Facility O& M	1,302	2,379	1,123	2,450	2,499	2,549	2,600	2,652	Based on projected + 3%
125	53030	Communication	OPR301-100	MAR-Facility O&M	3,894	4,774	2,259	4,917	5,015	5,116	5,218	5,322	Based on projected + 3%
126	53030	Communication	OPR303-100	GRO Facility O&M	1,592	1,346	2,105	1,387	1,414	1,443	1,472	1,501	Based on projected + 3%

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127	53030	Communication	OPR415-300	Vehicle Operations	1,000	0	3,572	0	0	0	0	0	radios, Zoleo for drivers (one for lake run)
128	53030	Communication	OPR418-100	YMR TF Ymir TS	188	166	0	171	176	182	187	193	new cell
129	53030	Communication	OVR153-100	Central RR Subregion Administration	9,880	6,193	5,306	6,316	6,443	6,572	6,703	6,837	Based on projected +3%; Zoleo for lead hands
130	53030	Communication			24,200	21,646	18,025	22,234	22,680	23,135	23,600	24,074	
131	53040	Advertising	OVR153-100	Central RR Subregion Administration	3,000	200	3,000	1,500	1,500	1,500	1,500	1,500	As per RRP improved education/communication; Ads, brochures
132	53040	Advertising	OVR153-302	CEN Central Subregion HHW Events	1,000	0	1,000	1,000	1,000	1,000	1,000	1,000	As per RRP improved education/communication
133	53040	Advertising			4,000	200	4,000	2,500	2,500	2,500	2,500	2,500	
134	53050	Insurance	OPR293-100	BAL Facility O&M	502	502	407	517	532	548	565	582	projected + 3%
135	53050	Insurance	OPR296-100	CEN Facility O&M	791	791	537	815	840	865	891	918	projected + 3%
136	53050	Insurance	OPR300-100	KAS-Facility O& M	373	373	303	384	396	408	420	433	projected + 3%
137	53050	Insurance	OPR301-100	MAR-Facility O&M	48	48	39	49	50	52	53	55	projected + 3%
138	53050	Insurance	OPR303-100	GRO Facility O&M	960	960	778	989	1,018	1,049	1,080	1,113	projected + 3%
139	53050	Insurance	OPR415-154	Roll Off Trailers (154,155,156)	0	0	464	0	0	0	0	0	projected + 3%
140	53050	Insurance	OPR415-160	Cat Loader NTS	932	932	737	960	989	1,019	1,049	1,081	projected + 3%
141	53050	Insurance	OPR415-164	2006 Hyundai Loader Central	1,288	1,288	1,181	1,327	1,367	1,408	1,450	1,493	projected + 3%
142	53050	Insurance	OPR415-172	2012 Hyundai Loader Grohman	1,043	1,043	819	1,074	1,106	1,139	1,173	1,209	projected + 3%
143	53050	Insurance	OPR415-175	2014 Universal Compacting Trailer-PTO Drive	1,442	1,442	1,073	1,485	1,529	1,575	1,623	1,671	projected + 3%
144	53050	Insurance	OPR415-176	2014 Universal Compacting Trailer-Diesel	1,442	1,442	1,073	1,485	1,529	1,575	1,623	1,671	projected + 3%
145	53050	Insurance	OPR415-177	2015 Western Star Highway Tractor	3,407	3,407	2,595	3,510	3,615	3,723	3,835	3,950	projected + 3%
146	53050	Insurance	OPR415-178	2016 Compacting Trailer	924	924	691	952	981	1,010	1,040	1,072	projected + 3%
147	53050	Insurance	OPR415-183	2020 Western Star Highway Tractor	5,664	5,664	4,261	5,834	6,009	6,189	6,375	6,566	projected + 3%
148	53050	Insurance	OPR415-184	2020 Western Star Highway Tractor	5,664	5,664	4,261	5,834	6,009	6,189	6,375	6,566	projected + 3%
149	53050	Insurance	OPR415-185	2022 Western Star Highway Tractor	2,560	2,560	2,397	2,636	2,716	2,797	2,881	2,967	projected + 3%
150	53050	Insurance	OPR415-186	2022 Western Star Highway Tractor	2,748	2,748	2,565	2,831	2,916	3,003	3,093	3,186	projected + 3%
151	53050	Insurance	OPR418-302	YMR Facility O&M	36	36	29	37	38	39	40	42	projected + 3%
152	53050	Insurance	OVR153-100	Central RR Subregion Administration	5,071	5,071	5,251	5,223	5,380	5,541	5,707	5,879	projected + 3%
153	53050	Insurance			34,895	34,895	29,458	35,942	37,020	38,130	39,274	40,453	
154	53080	Licence & Permits	OPR293-100	BAL Facility O&M	750	0	750	750	750	750	750	750	BAL water fees, may drop with meter
155	53080	Licence & Permits	OVR153-100	Central RR Subregion Administration	250	0	200	250	200	200	200	200	water license fees for scale shack well
156	53080	Licence & Permits	OVR153-100	Central RR Subregion Administration	4,000	3,478	4,000	4,000	4,000	4,000	4,000	4,000	Drone software
157	53080	Licence & Permits	OVR153-100	Central RR Subregion Administration	11,940	12,776	11,940	12,776	12,776	12,776	12,776	12,776	Scale software license - site specific; some costs previous coded to A102 allocated to services based on use.

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Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
158	53080	Licence & Permits	OPR417-303	HBD - Remediation and Closure	5,000	10,660	0	1,500	0	20,000	0	0	2024: HB permit amendment fee \$10k, meeting with ENV \$660. 2025: ENV costs for potential meetings around Site Disclosure Statements (Scenario 1 release). HB release of mines permit for compost area - EMLI fees for permit amendment application review, ENV fees for meetings around future site management. 2027 - \$20k for HB Reclamation Permit Amendment for EMLI fees to submit 5 year reclamation plan to reduce monitoring frequencies.
159	53080	Licence & Permits	OPR417-303	HBD - Remediation and Closure	0	0	1	0	0	0	0	0	Remove; moved into line above
160	53080	Licence & Permits			21,940	26,913	16,891	19,276	17,726	37,726	17,726	17,726	
161	54010	Legal	OPR417-303	HBD - Remediation and Closure	60,000	28,000	0	50,000	30,000	0	0	0	Teck negotiations
162	54010	Legal			60,000	28,000	0	50,000	30,000	0	0	0	
163	54040	Consulting Fees	OPR296-100	CEN Facility O&M	80,000	63,000	0	55,000	0	0	0	81,150	2024 Hydrogeo, Benthic Assessment start in 2024 with lab & reporting in 2025; 2025 \$10k for 5 yr plan, \$5k for OMEP, \$10k survey, \$15k DO update/Permit assessment; 2029 Hydrogeo/Benth repeat
164	54040	Consulting Fees	OPR296-101	CEN-Environmental Monitoring	5,000	0	5,000	5,000	5,000	5,000	5,000	5,000	\$5K placeholder for engineering oversight
165	54040	Consulting Fees	OPR417-301	HBD Facility O&M	196,722	175,000	97,000	327,000	119,000	121,380	60,690	141,904	2025: \$10k DSR, \$8k EPRP facilitated test, Enviro Monitor (\$14.4k new HSRC reports, \$3k d/s channel and flume inspection and memo, \$7k Annual Reclamation report assistance, \$5.5k OMS/EPRP assistance and EPRP test participation, \$2k participate in ITRB meetings, \$4k DSR participation, \$8K legal), EOR Tasks (\$59.9k Routine EOR, \$18.1k PM & meetings, \$7k DSR review, \$30.3k Stability Analysis, \$1.8k ML report review, \$88k New HSRC reports), \$20k for EOR/EM consultant support for permit amendments/SDS process, \$40k for ITRB general review and DSR review involvement. 2026 - 2028: EOR (\$55k for DSI, mon oversight, OMS, risk register, PM), Enviro Monitor (\$50k meetings, reports/plan reviews, inspections), \$14k ITRB regular review. Assumes 2%/yr increase. 2028: assumes permit for reduced Mines Act requirements is obtained, which halves routine O&M tasks (50% of 2027 costs for \$60k) 2029: 2% increase on 2028, plus DSR is required \$80k
166	54040	Consulting Fees	OVR153-100	Central RR Subregion Administration	2,000	420	0	9,000	0	0	0	0	2024 FOI requests for historical landfills (\$500/site) 2025: desktop AOA arch assessments on legacy sites and sites with upcoming CAP works \$1.8k/site
167	54020	Professional Fees			283,722	238,420	102,000	396,000	124,000	126,380	65,690	228,054	
168	54030	Contracted Services	OPR293-100	BAL Facility O&M	6,440	13,563	6,569	14,010	14,430	14,863	15,309	15,768	Gen maint contract; projected x 3.3%
169	54030	Contracted Services	OPR293-300	BAL Material Processing	44,194	28,444	46,404	29,382	30,264	31,172	32,107	33,070	3.3% increase; mini propane \$2000, tires \$500, wood \$10k
170	54030	Contracted Services	OPR293-301	BAL Snow Removal	11,909	7,613	12,505	7,864	8,100	8,343	8,593	8,851	Based on projected x 3.3%
171	54030	Contracted Services	OPR296-100	CEN Facility O&M	5,904	6,000	6,022	6,198	6,384	6,575	6,773	6,976	Placeholder; projected x 3.3%
172	54030	Contracted Services	OPR296-101	CEN-Environmental Monitoring	24,265	24,554	24,750	23,000	23,690	24,401	25,133	25,887	2025 Contract change 10%, 3% thereafter.
173	54030	Contracted Services	OPR296-300	CEN Material Processing	163,532	115,000	166,803	118,795	122,359	126,030	129,811	133,705	Tires \$500, mini propane \$500, wood \$95k
174	54030	Contracted Services	OPR296-301	CEN Snow Removal	12,188	19,169	12,432	19,801	20,395	21,007	21,637	22,287	Based on projected x 3.3%
175	54030	Contracted Services	OPR300-100	KAS-Facility O& M	16,268	10,798	16,594	11,154	8,923	5,577	5,688	5,802	Biffy \$3590 (remove after washroom install 26), fire \$200, est maint \$12k; projected x 3.3%
176	54030	Contracted Services	OPR300-300	KAS Material Processing	3,100	17,419	25,000	1,200	17,941	1,200	18,480	1,200	mini propane \$800, tires \$400, wood \$15k (alternating years)
177	54030	Contracted Services	OPR300-301	KAS Snow Removal	23,848	17,379	25,041	17,952	18,491	19,046	19,617	20,205	Based on projected x 3.3%
178	54030	Contracted Services	OPR301-100	MAR-Facility O&M	10,700	7,899	11,234	8,159	8,404	8,656	8,916	9,183	Biffy \$3654, General Maint contract; projected x 3.3%
179	54030	Contracted Services	OPR301-300	MAR Material Processing	6,437	1,800	6,759	3,859	3,975	4,094	4,217	4,344	Hauling wood \$2000, tires \$300, mini propane \$1000
180	54030	Contracted Services	OPR301-301	MAR Snow Removal	12,745	8,876	13,382	9,169	9,444	9,728	10,019	10,320	Based on projected x 3.3%
181	54030	Contracted Services	OPR303-100	GRO Facility O&M	11,834	7,190	12,425	7,427	7,650	7,880	8,116	8,359	Added B&L pick up \$7k, DHC, highway cleanup \$1500; projected x 3.3%

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182	54030	Contracted Services	OPR303-101	GRO Environmental Monitoring	570	570	599	700	721	743	765	788	Pacific Insight GW monitoring
183	54030	Contracted Services	OPR303-301	GRO Snow Removal	7,248	17,744	7,611	18,329	18,879	19,446	20,029	20,630	Based on projected x 3.3%
184	54030	Contracted Services	OPR303-305	GRO - Material Processing	19,614	2,783	20,595	2,874	2,961	3,049	3,141	3,235	Based on projected X 3.3% Mini propane, tires
185	54030	Contracted Services	OPR417-302	HBD Environmental Monitoring	14,816	15,865	11,073	17,461	17,811	18,167	9,083	9,265	Routine EMP sampling, reporting and lab costs, includes 2 events per year. 2025 Contract change 10% increase then 2% thereafter until 2027. 2027 assumes 50% reduction in monitoring due to permit amendment and reduced monitoring; HB project related costs for increased monitoring (additional 2
186	54030	Contracted Services	OPR418-300	YMR Snow Removal	3,863	2,725	4,057	2,815	2,899	2,986	3,076	3,168	Based on projected x 3.3%
187	54030	Contracted Services	OPR418-302	YMR Facility O&M	6,852	2,888	7,195	2,983	3,072	3,164	3,259	3,357	Biffy \$2k, fire \$100; projected x 3.3%
188	54030	Contracted Services	OPR578-100	CEN Central Subregion HHW Depot Operation	161,117	161,117	169,173	166,434	171,427	176,570	181,867	187,323	Nelson Leafs depot, dependant on volume of HHW collected
189	54030	Contracted Services	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	Remove; New scale software/support (moved to A102)
190	54030	Contracted Services	OVR153-100	Central RR Subregion Administration	3,000	17,096	3,000	17,660	18,190	18,736	19,298	19,877	Site surveillance oversight (SAL/GRO/BAL)
191	54030	Contracted Services	OVR153-100	Central RR Subregion Administration	16,000	16,000	16,000	20,000	20,000	16,000	16,000	16,000	CKISS / invasives management - 2025-2026 HB, CEN, BAL, KAS, assumes costs for all sites except HB increase due to possible switching to mechanical/hand removal. Assumes minor decrease in effort
192	54030	Contracted Services	OVR153-302	CEN Central Subregion HHW Events	15,000	22,244	35,440	15,000	24,468	16,500	26,915	18,150	Updated to alternate Salmo event every 2 yrs; Based on events in Kas & Salmo and 30% of EPR - Recycling Reg to include more HHW by 2024.
193	54030	Contracted Services			601,448	544,733	660,663	542,229	580,880	563,932	597,850	587,751	
194	55010	Repairs & Maintenance	OPR293-100	BAL Facility O&M	10,000	2,861	2,600	9,100	9,100	9,100	9,100	9,100	Gen repairs; dust control (\$6.5K), scale maint, transtors, fire
195	55010	Repairs & Maintenance	OPR293-302	BAL Civil/Structural Repairs	8,000	0	0	0	0	0	0	0	Placeholder
196	55010	Repairs & Maintenance	OPR296-100	CEN Facility O&M	12,000	4,731	3,000	18,000	3,000	3,000	3,000		Gen repairs; dust control (\$7.5k), scale maint, transtor, fire; 2025 rodent control additional \$15k (addressing population, backfilling burrows)
197	55010	Repairs & Maintenance	OPR296-302	CEN Civil/Structural Repairs	8,500	0	0	8,500	0	0	0	0	Placeholder; Resurface scale & repair/replace traffic light, snow guardm deferred to 2025
198	55010	Repairs & Maintenance	OPR300-100	KAS-Facility O& M	14,000	1,686	3,000	12,000	10,500	10,500	10,500	10,500	Gen repairs; transtor maint, generator maintenace, dust (\$7.5k); Flooring in shack (\$1500)
199	55010	Repairs & Maintenance	OPR300-302	KAS Civil/Structural Repairs	2,000	0	2,000	30,000	0	0	0	0	Placeholder; 2025 bin wall repair \$30K
200	55010	Repairs & Maintenance	OPR301-100	MAR-Facility O&M	9,400	21	4,000	11,000	4,000	4,000	4,000	4,000	Gen Repairs, dust (\$4k); Brushing \$5K
201	55010	Repairs & Maintenance	OPR301-302	MAR Civil/Structural Repairs	5,000	0	0	0	0	0	0	0	Brushing moved to O&M above
202	55010	Repairs & Maintenance	OPR303-100	GRO Facility O&M	32,000	14,561	8,000	8,000	8,000	8,000	8,000	8,000	Gen repairs, Dust (\$3k), 2024 Railing painting \$20k
203	55010	Repairs & Maintenance	OPR303-302	GRO Civil/Structural Repairs	5,000	0	5,000	5,000	5,000	5,000	5,000	5,000	Transtor bin repairs; scale maintenance
204	55010	Repairs & Maintenance	OPR415-100	Bin Maintenance	15,000	11,405	13,000	13,000	13,000	13,000	13,000	13,000	Gen repairs
205	55010	Repairs & Maintenance	OPR415-154	Roll Off Trailers (154,155,156)	1,000	2,691	1,000	1,000	1,000	1,000	1,000	1,000	Gen repairs
206	55010	Repairs & Maintenance	OPR415-160	Cat Loader NTS	2,000	4,808	5,000	1,000	0	0	0	0	Gen repairs (Balfour loader); sell after purchase of new loader - BAL will inert loader from CEN
207	55010	Repairs & Maintenance	OPR415-161	Cat Loader Kaslo	500	0	0	0	0	0	0	0	Sell unit
208	55010	Repairs & Maintenance	OPR415-164	2006 Hyundai Loader Central	8,000	7,651	8,000	8,000	8,000	8,000	8,000	8,000	Gen Repairs - moving to BAL
209	55010	Repairs & Maintenance	OPR415-170	2011 Hyundai Excavator	8,000	674	8,000	5,000	5,000	5,000	5,000	5,000	Gen Repairs
210	55010	Repairs & Maintenance	OPR415-171	1998 International Dump Truck	3,000	13,478	3,000	3,000	3,000	3,000	3,000	3,000	Gen Repairs
211	55010	Repairs & Maintenance	OPR415-172	2012 Hyundai Loader Grohman	8,000	10,176	8,000	10,000	10,000	10,000	10,000	10,000	Gen Repairs - moving to CEN
212	55010	Repairs & Maintenance	OPR678-100	CEN - 2024 - Loader	0	0	0	1,000	1,000	1,000	3,000	3,000	gen repairs - warranty/service package?

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
213	55010	Repairs & Maintenance	OPR415-175	2014 Universal Compacting Trailer-PTO Drive	9,000	12,986	9,000	9,000	9,000	9,000	9,000	9,000	Gen Repairs
214	55010	Repairs & Maintenance	OPR415-176	2014 Universal Compacting Trailer-Diesel	12,000	22,350	12,000	12,000	12,000	12,000	12,000	12,000	Gen Repairs
215	55010	Repairs & Maintenance	OPR415-177	2015 Western Star Highway Tractor	7,000	25,891	7,000	7,000	7,000	7,000	7,000	7,000	Gen Repairs
216	55010	Repairs & Maintenance	OPR415-178	2016 Compacting Trailer	6,000	688	6,000	6,000	6,000	6,000	6,000	6,000	Gen Repairs
217	55010	Repairs & Maintenance	OPR415-183	2020 Western Star Highway Tractor	8,000	14,585	8,000	8,000	8,000	8,000	8,000	8,000	Gen Repairs
218	55010	Repairs & Maintenance	OPR415-184	2020 Western Star Highway Tractor	8,000	16,503	8,000	8,000	8,000	8,000	8,000	8,000	Gen Repairs
219	55010	Repairs & Maintenance	OPR415-185	2022 Western Star	8,000	9,233	5,000	5,000	5,000	5,000	5,000	5,000	Gen Repairs
220	55010	Repairs & Maintenance	OPR415-186	2022 Western Star	8,000	11,785	5,000	5,000	5,000	5,000	5,000	5,000	Gen Repairs
221	55010	Repairs & Maintenance	OPR415-300	Vehicle Operations	10,000	14,599	5,000	5,000	5,000	5,000	5,000	5,000	Maintenance supplies for all units
222	55010	Repairs & Maintenance	OPR417-300	HBD Civil/Structural Repairs	1,600	1,600	1,000	1,000	1,000	1,000	1,000	1,000	Gen Repairs - piezos require some welding, added \$600 extra in 2024
223	55010	Repairs & Maintenance	OPR418-302	YMR Facility O&M	5,000	1,075	1,000	1,000	1,000	1,000	1,000	1,000	Gen Repairs; 2024 gate/fence repairs
224	55010	Repairs & Maintenance	OVR153-100	Central RR Subregion Administration	13,000	1,778	4,000	9,000	4,000	4,000	4,000	4,000	Road surface grading at various sites and Gate repairs \$2k; Reuse shed repairs \$2K; FireSmart Recommendations est @\$5k.
225	55010	Repairs & Maintenance			247,000	207,815	144,600	219,600	151,600	151,600	153,600	150,600	
226	55020	Operating Supplies	OPR293-100	BAL Facility O&M	1,000	449	1,000	800	800	800	800	800	General supplies
227	55020	Operating Supplies	OPR296-100	CEN Facility O&M	1,200	1,165	1,200	11,200	1,200	1,200	1,200	1,200	General supplies; 2024 include \$10k for site gravel
228	55020	Operating Supplies	OPR300-100	KAS-Facility O& M	1,500	720	1,500	800	800	800	800	800	General supplies
229	55020	Operating Supplies	OPR301-100	MAR-Facility O&M	1,000	123	1,000	500	500	500	500	500	General supplies
230	55020	Operating Supplies	OPR303-100	GRO Facility O&M	5,000	7,006	5,000	6,000	6,000	6,000	6,000	6,000	General supplies
231	55020	Operating Supplies	OPR415-300	Vehicle Operations	1,500	519	1,500	1,000	1,000	1,000	1,000	1,000	supplies for all units
232	55020	Operating Supplies	OPR417-301	HBD Facility O&M	400	916	400	400	400	400	400	400	General supplies
233	55020	Operating Supplies	OPR418-302	YMR Facility O&M	900	9	900	500	500	500	500	500	General supplies
234	55020	Operating Supplies	OVR153-100	Central RR Subregion Administration	19,000	3,749	2,000	2,000	2,000	2,000	2,000	2,000	New site signage (entrance signs x6 @\$2k ea); General supplies; bulk purchase of winter salt; sandwich boards.
235	55020	Operating Supplies	OVR153-302	CEN Central Subregion HHW Events	150	150	150	150	150	150	150	150	General supplies
236	55020	Operating Supplies			31,650	14,805	14,650	23,350	13,350	13,350	13,350	13,350	
237	55030	Equipment	OPR296-100	CEN Facility O&M	1,200	0	0	500	0	0	0	0	desk/chair, water cooler
238	55030	Equipment	OVR153-100	Central RR Subregion Administration	5,550	4,965	1,000	6,000	1,000	1,000	1,000	1,000	Scale software equipment Plate readers, portable devices; general equipment (\$1k); \$1k for RFID cards.
239	55030	Equipment	OPR293-100	BAL Facility O&M	1,500	0	0	0	0	0	0	0	Scale weight display BAL; completed, coded 153-100
240	55030	Equipment	OPR303	Grohman Narrows Transfer	0	270	0	0	0	0	0	0	gate fobs
241	55030	Equipment	OPR300-100	KAS-Facility O& M	1,650	0	0	5,000	0	0	0	0	desk/chair
242	55030	Equipment			9,900	5,235	1,000	11,500	1,000	1,000	1,000	1,000	
243	55040	Utilities	OPR293-100	BAL Facility O&M	1,433	1,831	1,865	1,881	1,918	1,957	1,996	2,036	Based on projected (2.7%)

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
244	55040	Utilities	OPR296-100	CEN Facility O&M	2,784	2,000	1,854	2,054	2,095	2,137	2,180	2,223	Based on projected (2.7%)
245	55040	Utilities	OPR300-100	KAS-Facility O& M	1,005	479	624	492	502	512	522	532	propane
246	55040	Utilities	OPR301-100	MAR-Facility O&M	337	510	621	524	534	545	556	567	Based on projected (2.7%)
247	55040	Utilities	OPR303-100	GRO Facility O&M	4,659	4,016	5,332	4,125	4,207	4,291	4,377	4,465	Based on projected (2.7%)
248	55040	Utilities	OPR418-302	YMR Facility O&M	1,233	1,729	1,233	1,775	1,811	1,847	1,884	1,922	Based on projected (2.7%)
249	55040	Utilities			11,451	10,565	11,530	10,850	11,067	11,289	11,514	11,745	
250	55050	Vehicles	OPR293-100	BAL Facility O&M	752	0	1,705	1,705	1,705	1,705	1,705	1,705	Loader fuel
251	55050	Vehicles	OPR296-100	CEN Facility O&M	3,324	131	3,411	3,411	3,411	3,411	3,411	3,411	Gasoline for pump, on-site equipment
252	55050	Vehicles	OPR300-100	KAS-Facility O& M	3,657	0	3,752	3,752	3,752	3,752	3,752	3,752	Generator fuel
253	55050	Vehicles	OPR618-100	GRO - Compost Hauling	32,748	0	34,385	0	0	0	0	0	Remove; divided amongst other account (i.e. Salaries) and line below; was intended to be a Placeholder for the cost of hauling from GRO to CEN in house
254	55050	Vehicles	OPR415-300	Vehicle Operations	167,004	156,108	175,354	168,351	173,401	178,603	183,961	189,480	Fuel for GRO hauling fleet and loaders based on projected +3% (most other fuel coded here rather than sites). Includes \$630/month for 2024 Loader service package
255	55050	Vehicles			207,484	156,239	218,607	177,219	182,269	187,471	192,829	198,348	
256	55900	Provisions	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	Remove; moving to Legacy Landfill contribution - Central closed no new contributions
257	55900	Provisions	OVR153-103	Central RR Subregion Administration	0	0	0	0	0	0	0	0	70 LAK CSR liability
258	55900	Provisions	OVR153-103	Central RR Subregion Administration	0	0	0	0	0	0	0	0	HB CSR liability
259	55900	Provisions			0	0	0	0	0	0	0	0	
260	56110	Short-Term Financing Interest	CAP1242-100	Regional curbside program development	0	0	5,990	0	0	0	0	0	Remove, curbside not proceeding
261	56110	Short-Term Financing Interest	CAP1235-100	CEN - Legacy Landfills	0	0	0	0	0	0	0	0	Moved to Reserve funded; Short term borrowing repayment for legacy landfills assessments 5 yr 4.33% (payments would be 2.5k, 14k, 11k, 8k)
262	56110	Short-Term Financing Interest	CAP809-100	HBD - Remediation and Closure	2,078	0	23,590	23,590	18,534	13,478	8,422	8,422	(Estimated) Late 2024 ST for portion of HB works; borrowed due to lack of reserves; updated 5.61%
263	56110	Short-Term Financing Interest	CAP809-100	HBD - Remediation and Closure	72,000	74,373	72,000	72,000	60,000	34,492	0	0	Short term borrowing repayment for HB legal/design/permitting
264	56110	Short-Term Financing Interest			74,078	74,373	101,580	95,590	78,534	47,970	8,422	8,422	
265	56010	Debenture Interest	OVR153-100	Central RR Subregion Administration	328,905	328,905	334,278	334,278	334,278	334,278	334,278	334,278	Based on repayment schedule for all existing long term loans
266	56010	Debenture Interest	CAP1529-100-	RR - CEN - Legacy Landfill Closures	0	0	0	0	0	0	184,000	184,000	CEN - Legacy Landfills closure works 25 yr 4.5%
267	56010	Debenture Interest	CAP1317-100	CEN RR -Subregion - Hauling Building	0	0	20,887	0	69,800	69,800	69,800	69,800	Increased cost for building reflected in increased borrowing cost- GRO Fleet Building 25yr 4.5% - deferred to 2026
268	56010	Debenture Interest	CAP767-100	NEL TS - Nelson Landfill Closure	0	0	33,615	0	33,615	33,615	33,615	33,615	Lakeside Closure - Updated 25yr 4.5%
269	56010	Debenture Interest			328,905	328,905	388,780	334,278	437,693	437,693	621,693	621,693	
270	56120	Short-Term Financing Principal	CAP1242-100	Regional curbside program development	0	0	0	0	0	0	0	0	Remove, curbside not proceeding
271	56120	Short-Term Financing Principal	CAP1235-100	CEN - Legacy Landfills	0	0	0	0	0	0	0	0	Moved to Reserve funded; Short term borrowing repayment for legacy landfills assessments 5 yr 4.33% (\$70K/per)
272	56120	Short-Term Financing Principal	CAP809-100	HBD - Remediation and Closure	89,965	0	89,965	89,965	89,965	89,965	89,965	89,965	Late 2024 ST for portion of HB works; borrowed due to lack of reserves
273	56120	Short-Term Financing Principal	CAP809-100	HBD - Remediation and Closure	0	0	477,667	477,667	477,667	477,667	0	0	Short term borrowing repayment for HB legal/design/permitting (split over 3yrs starting in 25 - deferred principal payments due to low funding).
274	56120	Short-Term Financing Principal			89,965	0	567,632	567,632	567,632	567,632	89,965	89,965	

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
275	56020	Debenture Principal	OVR153-100	Central RR Subregion Administration	348,007	348,007	350,808	350,808	350,808	350,808	350,808	350,808	Based on repayment schedule for all existing long term loans
276	56020	Debenture Principal	CAP1529-100-	RR - CEN - Legacy Landfill Closures	0	0	0	0	0	0	102,696	102,696	CEN - Legacy Landfills closure works 25 yr
277	56020	Debenture Principal	CAP1317-100	CEN RR -Subregion - Hauling Building	0	0	11,603	0	38,511	38,511	38,511	38,511	Increased cost for building reflected in increased borrowing cost- GRO Fleet Building 25yr - deferred to 2026
278	56020	Debenture Principal	CAP767-100	NEL TS - Nelson Landfill Closure	0	0	18,674	0	18,674	18,674	18,674	18,674	Lakeside Closure -25 yr
279	56020	Debenture Principal			348,007	348,007	381,085	350,808	407,993	407,993	510,689	510,689	
280	56610	Equipment Financing Interest	CAP970-100	ENV - RR - Roll Off Truck & Bin Replacement (replaces Unit 165-details TBA)	8,418	8,265	5,710	5,698	2,920	0	0	0	Interest- 5yr repayment for 2 trucks & winch system \$480k
281	56610	Equipment Financing Interest	CAP972-100	ENV - RR - Waste Hauling Tractor Truck VIN:5KJJALD10LPLR5297	6,305	6,429	2,762	2,779	0	0	0	0	Interest - 5yr repayment for 2 tractors \$360k
282	56610	Equipment Financing Interest	CAP1412-100	RR - CEN - Tractor truck 2025 - VIN #TBD	0	0	0	15,240	12,410	9,187	5,831	2,276	Interest - 5yr repayment for Tractor truck \$350k; (4.63%)
283	56610	Equipment Financing Interest	CAP1411-100	RR - CEN - Roll off truck 2025 - VIN #TBD	0	0	0	16,981	13,828	10,236	6,498	2,536	Interest - 5yr repayment for RO truck \$400k; (4.63%)
284	56610	Equipment Financing Interest	CAP972-100	GRO fleet unit	2,000	0	2,000	0	0	0	0	0	Moved to reserve funded; Interest - 5yr repayment for GRO fleet \$60k
285	56610	Equipment Financing Interest	CAP1400-100	Central Loader	13,432	0	14,268	12,073	9,832	7,278	4,619	1,803	Interest - 5yr repayment for loader \$285k; (4.63%)
286	56610	Equipment Financing Interest	CAP1526-100	RO bin trailer	9,092	0	9,659	0	0	0	0	0	Moved to Reserve funded; Interest - 5yr repayment for trailer \$73K; (4.63%)
287	56610	Equipment Financing Interest	CAP1122-100	ENV - RR - Compacting Trailer	10,273	0	10,915	12,735	10,372	7,678	4,873	1,902	Interest - 5yr repayment for compacting trailer \$300K
288	56610	Equipment Financing Interest			49,519	14,694	45,314	65,507	49,361	34,378	21,821	8,517	
289	56620	Equipment Financing Principal	CAP970-100	ENV - RR - Roll Off Truck & Bin Replacement (replaces Unit 165-details TBA)	53,058	42,965	55,766	55,778	86,683	0	0	0	Principal - 5yr repayment for 2 trucks & winch system \$480k
290	56620	Equipment Financing Principal	CAP972-100	ENV - RR - Waste Hauling Tractor Truck VIN:5KJJALD10LPLR5297	69,685	56,896	89,333	90,496	0	0	0	0	Prinicial - 5yr repayment for 2 tractors \$360k
291	56620	Equipment Financing Principal	CAP1412-100	RR - CEN - Tractor truck 2025 - VIN #TBD	0	0	0	59,799	68,159	71,382	74,738	78,293	Principal- 5yr repayment for Tractor truck \$350k
292	56620	Equipment Financing Principal	CAP1411-100	RR - CEN - Roll off truck 2025 - VIN #TBD	0	0	0	66,628	75,943	79,535	83,273	87,235	Principal- 5yr repayment for RO truck \$400k
293	56610	Equipment Financing Interest	CAP972-100	GRO fleet unit	12,000	0	12,000	0	0	0	0	0	Moved to Reserve funded; Prinicial - 5yr repayment for GRO fleet \$60k
294	56620	Equipment Financing Principal	CAP1400-100	Central Loader	43,087	0	60,424	47,373	53,995	56,549	59,208	62,024	Prinicial - 5yr repayment for loader \$285k
295	56620	Equipment Financing Principal	CAP1526-100	RO bin trailer	29,167	0	40,902	0	0	0	0	0	Moved to Reserve funded; Prinicial - 5yr repayment for trailer
296	56620	Equipment Financing Principal	CAP1122-100	ENV - RR - Compacting Trailer	32,959	0	46,219	49,971	56,956	59,650	62,455	65,426	Prinicial - 5yr repayment for compacting trailer \$300K
297	56620	Equipment Financing Principal			239,956	99,861	304,644	370,045	341,736	267,116	279,674	292,977	
298	57010	Grants	OVR153-100	Central RR Subregion Administration	39,796	39,796	0	0	0	0	0	0	Funds for City of Nelson community bins for FC material - previously budgeted in CAP.
299	57010	Grants			39,796	39,796	0	0	0	0	0	0	
300	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	575,079	575,081	109,114	170,881	616,332	887,068	1,402,074	1,402,954	Regular reserve
301	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	Remove; Growing Communities Fund (GCF) Allocation to GCF Reserve - 2024 Fleet Building
302	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	0	469,386	0	0	0	0	0	0	ARO - landfill closure
303	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	0	209,827	0	0	0	0	0	0	Funds remaining from 2024 HB borrowing to be carried into 2025 to pay for remaining works
304	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	2024 transition from provision to ARO calculation for Legacy Landfill reserve
305	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	0	Cont to stabilization reserves, 1/2 of prior year surplus

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Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
306	59000	Contribution to Reserve			575,079	1,254,294	109,114	170,881	616,332	887,068	1,402,074	1,402,954	
307	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	10,000	22,894	10,000	20,000	20,000	0	40,000	40,001	A112 PM fees - all combined see notes
308	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	343,108	343,108	349,970	354,431	361,519	368,750	376,125	383,647	A102 Resource Recovery Placeholder: 70% (20% to A118 recycling allocation service and 10% to A120 C-W Compost allocation service).
309	59500	Transfer to Other Service	OVR153-303	Contribution to West	202,632	202,632	182,369	202,632	182,369	164,132	147,719	132,947	Placeholder, cont to West for OOT landfill, (reduction expected from organics diversion - delayed due to low organics from Central)
310	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	311,567	569,060	222,520	73,392	62,092	61,960	16,239	16,241	Placeholder Transfer to A120 - tax subsidization - missed \$258k transfer in 23 added to \$312k in 24; Current tax split 50/50 with S188
311	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	20,000	20,000	40,000	174,855	164,042	164,930	74,650	75,818	Transfer to A120 - in lieu of tipping fees based on CAP & fixed operating costs
312	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	752,234	752,234	965,705	401,675	629,973	652,963	675,881	701,957	Transfer to Central Recycling Allocation Service A117 (remove KOK; increased RBC Incentives in 2025, new LT Loan repayment to start in 2026)
313	59500	Transfer to Other Service			1,639,542	1,909,929	1,770,563	1,226,985	1,419,995	1,412,734	1,330,614	1,350,610	
314	59510	Transfer to Other Service - General Admin. Fee	OVR153-100	Central RR Subregion Administration	182,783	182,783	186,439	188,815	192,591	196,443	200,372	204,379	Gen Admin Placeholder; Feb 2
315	59510	Transfer to Other Service - General Admin. Fee			182,783	182,783	186,439	188,815	192,591	196,443	200,372	204,379	
316	59520	Transfer to Other Service - IT Fee	OVR153-100	Central RR Subregion Administration	34,090	34,090	34,772	36,673	37,406	38,155	38,918	39,696	IT Placeholder - based on new license based costing
317	59520	Transfer to Other Service - IT Fee			34,090	34,090	34,772	36,673	37,406	38,155	38,918	39,696	
318	59550	Transfer to Other Service - Environmental Services Fee	OVR153-100	Central RR Subregion Administration	78,422	78,422	79,990	81,010	82,630	84,283	85,968	87,688	A100 Enviro Services Placeholder; 80% A100 (10% to recycling allocation service and 10% to C-W Compost allocation service)
319	59550	Transfer to Other Service - Environmental Services Fee			78,422	78,422	79,990	81,010	82,630	84,283	85,968	87,688	
320	60000	Capital Expenditures	CAP1412-100	RR - CEN - Tractor truck 2025 - VIN #TBD	0	0	350,000	350,000	0	0	0	0	Waste Hauling Tractor Truck asset replacement; Investigate alternative fuel
321	60000	Capital Expenditures	CAP1411-100	RR - CEN - Roll off truck 2025 - VIN #TBD	0	0	400,000	400,000	0	0	0	0	Roll off truck asset replacement; Investigate alternate fuel; Look at overhaul of dempster system.
322	60000	Capital Expenditures	CAP1242-100	Regional curbside program development	185,781	10,000	37,941	0	0	0	0	0	Rural curbside program not proceeding; Moved funds for Nelson containers to Grants 57070
323	60000	Capital Expenditures	CAP1117-100	GRO TS-2021-Compost Upgrades	0	0	0	0	0	0	0	0	Remove
324	60000	Capital Expenditures	CAP1401-100	GRO Organics Bins	20,000	0	0	10,000	0	0	0	0	Purchase shared bin and adapt bin lids; deferred to 2025
325	60000	Capital Expenditures	CAP1403-100	GRO fleet unit	60,000	0	0	60,000	0	0	0	0	purchase of fleet unit for GRO/CEN ops (SUV or small truck)
326	60000	Capital Expenditures	CAP1399-100	Central Gravel stockpile	0	0	0	0	0	0	0	0	Remove: 2023 was \$20k for large stockpile; 2025 moved to Operating Supplies - Stockpile of gravel for road maintenance
327	60000	Capital Expenditures	CAP1398-100	Central Auto Kiosk	22,000	0	0	22,000	0	0	0	0	Replacement of former card scanner to allow for septage and other materials deposit outside regular hours (Wed/Sat) to work with new scale software; A120 to pay half for organcis; added \$7k for install.
328	60000	Capital Expenditures	CAP1228-100	Ymir building	0	0	0	0	0	0	0	0	Remove; Replacement of attendant shack
329	60000	Capital Expenditures	CAP1122-100	ENV - RR - 2021 - Compacting Trailer	250,000	0	0	270,000	270,000	0	0	0	compacting trailer 2025 & 2026
330	60000	Capital Expenditures	CAP1526-100	RO bin trailer	175,000	0	0	73,000	0	0	0	0	Intended for tandem RO bin hauling - triaxle to haul organics/weight restrictions
331	60000	Capital Expenditures	CAP1535-100	Central Monitoring Well Drilling	0	0	0	20,000	0	0			New monitoring well installed d/s of septage pits, as per hydrogeo recommendation. Will look to share mob costs with HB drilling.
332	60000	Capital Expenditures	CAP1400-100	Central Loader	325,000	284,395		0	0	0	0	0	Loader for replacing 2006 Central Loader
333	60000	Capital Expenditures	CAP1326-100	Roll off bins	45,000	34,482	40,000	0	40,000	0	40,000		Rolling stock roll offs bin (\$20k ea; 2024 CAP1327; 2025 CAP1328; 2026 CAP1329), looking to transition away from Dempster system
334	60000	Capital Expenditures	CAP767-100	NEL TS - Nelson Landfill Closure	29,000	10,000	137,000	148,000	747,000	0	0		2025: \$5k finalizing DSI with some info from 80 Lakeside data (will be separate DSI's), \$4.8k CP doc review and inclusion in DSI/RA, \$2.8k stakeholder meetings, \$59,8k risk assess and \$26,8 remediation plan, \$10k contingency, \$48k abandonment of permit and landfill closure plan. 2026 Closure \$747k RRP estimate, but could be in the \$900k to \$1M range in 26 (est from 2018).

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
335	60000	Capital Expenditures	CAP809-100	HBD - Remediation and Closure	273,827	110,000	206,341	232,400	0	0	0	0	additional piezometers (drilling and materials) best estimate (SRK estimates could be up to \$126k), \$5k EM inspections during drilling, \$50k for post construction event driven EM and repairs, added \$10k for EM recommendations
336	60000	Capital Expenditures	CAP809-101	HBD - Remediation and Closure - Construction	176,000	130,000	0	223,800	263,276	245,676	65,819	67,135	2025-2027: \$30k water monitoring, \$7.5k for reveg monitoring, \$10k for wildlife monitoring (2 events per year), \$2.5k settlement monitoring, \$4k for updates to EMA and WQMMP, \$10K for Reclamation Research Program monitoring, \$15k for summary reports/memos for all monitoring work, \$5k ML/ARD monitoring/reporting. 2025 extras: \$5k consultant participation in EMLI reclamation inspection and reponses (if needed), \$5k enviro review of WQ prediction model, EOR (WQ Model Update \$42.7k, Geochem updates \$9.9k, CMM \$30k, RCP update \$37.2k, RCP regulatory support \$10k). 2026 extra: \$35k for permit amendment process (meetings with EMLI, closure plan amendments, additional studies). 2027 extras: \$17.4k for vegetation metals uptake study, 2028: assumes permit for reduced Mines Act requirements is obtained, which elimates 75% of monitoring and permit related tasks. Pending \$20k for borrow pit assessment may be needed 26/27.
337	60000	Capital Expenditures	CAP1397-100	BAL - road improvements / paving	60,000	59,768	0	0	0	0	0	0	Placeholder; Paving did not occur before season change - rolled into 2024
338	60000	Capital Expenditures	CAP1230-100	CEN - Surveillance Install/Upgrades	0	0	0	0	0	0	0	0	Remove; Project completed in Q3 of 2023
339	60000	Capital Expenditures	CAP1317-100	CEN RR -Subregion - Hauling Building	60,000	15,000	500,000	60,000	1,500,000	0	0	0	2024 - Prelim Design \$15k for full project (including recycling area expansion), start of Detailed Design for site expansion in Oct; 2025 Site expansion works and detailed design for fleet building; 2026 building construction - prelim design estimate \$1.4M for 2-3 bay building with services for possible mechanical shop/office space
340	60000	Capital Expenditures	CAP979-100	CEN TS - 2019 Washroom	0	0	0	0	0	0	0	0	Remove; Project completed in Q3 of 2023
341	60000	Capital Expenditures	CAP981-100	KAS TS - 2019 Washroom	0	0	0	0	0	0	68,000	0	Well, septic \$20k, Washroom \$2k, power \$22k
342	60000	Capital Expenditures	CAP1235-100	CEN - Legacy Landfills	60,000	0	355,000	60,000	355,000	0	0	0	2025 Phase 1 Assessments; 2026 Phase 2 - Balfour, Kaslo, Marblehead and Salmo Landfills.
343	60000	Capital Expenditures	CAP1529-100-	RR - CEN - Legacy Landfill Closures	0	0	0	0	0	0	4,000,000	0	Placeholder Legacy Landfill closure works - Balfour, Kaslo, Marblehead and Salmo Landfills.
344	60000	Capital Expenditures	CAP1402-100	CEN Septage	50,000	0	0	50,000	0	0	0	0	Assessment and design for septage& possibly compost leachate - use CEN Septage reserve to fund
345	60000	Capital Expenditures	CAP1304-100	CEN Bin Wall	5,000	0	0	0	0	0	0	0	Remove; Minor regrading may be required to adjust bin level; move to R&M
346	60000	Capital Expenditures			1,796,608	653,645	2,026,282	1,979,200	3,175,276	245,676	4,173,819	67,135	
347	TOTAL EXPENSES				8,113,571	7,598,883	8,338,873	8,289,349	9,892,924	7,119,860	11,258,655	7,369,616	
348	TOTAL CAP REVENUE				(1,709,310)	(863,472)	(2,014,887)	(1,792,827)	(3,210,458)	(245,676)	(4,173,819)	(67,135)	
349	TOTAL CAP (no HB)				1,346,781	413,645	1,819,941	1,523,000	2,912,000	0	4,108,000	0	
350	TOTAL OPERATING EXPENSES (no CAP or HB)				6,021,929	6,670,238	5,602,673	5,520,892	5,976,034	6,200,588	6,931,548	7,155,133	
351	TIPPING FEES				(2,165,760)	(2,030,220)	(2,215,293)	(2,233,242)	(2,301,308)	(2,388,077)	(2,459,119)	(2,532,293)	
352	TAXATION				(3,693,027)	(3,693,027)	(3,988,469)	(3,997,340)	(4,197,207)	(4,323,123)	(4,452,817)	(4,586,401)	
353	HB EXPENSES (OPs & CAP)				943,272	691,709	1,016,349	1,578,068	1,125,000	1,041,762	280,907	357,497	
354	TOTAL REVENUE				(8,113,571)	35,510	(8,338,873)	(8,289,349)	(9,892,924)	(7,119,860)	(11,258,655)	(7,369,616)	
355					8,311,983	7,775,593	8,438,963	8,621,959	10,013,034	7,242,350	11,320,455	7,512,630	
356	SURPLUS/DEFICIT				0	7,634,393	0	0	0	0	0	0	
357				Opening Regular Reserve Balance	(242,119)	(242,119)	(621,197)	(611,072)	(328,953)	(287,010)	(928,402)	(2,156,658)	
358				Transfer From Regular Reserves	196,000	413,645	246,341	453,000	658,276	245,676	173,819	67,135	
359				Contribution to Regular Reserves	(575,079)	(365,254)	(109,114)	(170,881)	(616,332)	(887,068)	(1,402,074)	(1,402,954)	
360				Net Change for Year	(379,079)	48,391	137,227	282,119	41,944	(641,392)	(1,228,255)	(1,335,818)	
361				Year End Regular Reserve	(621,197)	(611,072)	(483,971)	(328,953)	(287,010)	(928,402)	(2,156,658)	(3,492,476)	
362													
363				Opening Landfill Closure Reserve Balance	0	0	0	(469,386)	(469,386)	(469,386)	(469,386)	(469,386)	

S187 - Central Resource Recovery - 5 year Financial Plan (2025-2029)													
Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
364				Transfer From LC Reserves	0	0	0	0	0	0	0	0	
365				Contribution to LC Reserves	0	(469,386)	0	0	0	0	0	0	
366				Net Change for Year	0	(469,386)	0	0	0	0	0	0	
367				Year End LC Reserve	0	(469,386)	0	(469,386)	(469,386)	(469,386)	(469,386)	(469,386)	
368													
369				Opening Stabilizatio Reserve Balance	(3,739)	(3,739)	(3,685)	(3,863)	(3,863)	(3,863)	(3,863)	(3,863)	
370				Transfer From Stabilization Reserves	0	0	0	0	0	0	0	0	
371				Contribution to Stabilization Reserves	0	0	0	0	0	0	0	0	
372				Net Change for Year	0	0	0	0	0	0	0	0	
373				Year End Stabilization Reserve	(3,739)	(3,863)	(3,685)	(3,863)	(3,863)	(3,863)	(3,863)	(3,863)	
374				Total Reserves	(624,937)	(614,935)	(487,655)	(332,816)	(290,873)	(932,265)	(2,160,521)	(3,496,339)	
379				Central Septage Reserve	(52,445)								
380				GCF	(95,182)								
381				HB 2024 borrowing	(209,827)								added to Regular Reserve

A117 - Central Recycling - 5 year Financial Plan (2025-2029)

	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
1	42035	User Fees - Specified	OPR640-100	Central Recycling - General	(180,020.62)	(155,330.00)	(181,820.83)	(338,619.40)	(342,005.59)	(345,425.65)	(348,879.91)	(352,368.71)	RBC Financial Incentive, 2025 new incentive rates 118% increase
2	42035	User Fees - Specified	OPR641-100	West Recycling - General	(29,859.03)	(29,859.03)	(29,859.03)	(29,859.03)	(29,859.03)	(29,859.03)	(29,859.03)	(29,859.03)	Placeholder - transfer of RBC Incentives for SR equalization
3	42035	User Fees - Specified			(209,879.65)	(185,189.03)	(211,679.86)	(368,478.43)	(371,864.62)	(375,284.68)	(378,738.94)	(382,227.74)	
4	43025	Grants - Specified	OPR640-100	Central Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Remove; Growing Communities Fund (GCF) Allocation - Groman Depot Expansion
5	43025	Grants - Specified			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
6	43100	Proceeds from Borrowing	CAP1239-100	Nelson Recycling Depot	(93,525.00)	0.00	(2,000,000.00)	(2,000,000.00)	0.00	0.00	0.00	0.00	2024 GRO recycling depot expansion design/tender; 2025 construction; combine project with fleet building - less \$142k CGF grant
7	43100	Proceeds from Borrowing			(93,525.00)	0.00	(2,000,000.00)	(2,000,000.00)	0.00	0.00	0.00	0.00	
8	43200	Proceeds from Equipment Financing	OPR640-100	Central Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
9	43200	Proceeds from Equipment Financing			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
10	45000	Transfer from Reserves	OPR640-100	Central Recycling - General	(142,875.00)	(30,000.00)	0.00	(112,875.00)	0.00	0.00	0.00	0.00	GCF grant funds for A117 GRO depot, 2024 design; 2025 remaining design and consulting
11	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	0.00	0.00	0.00	0.00	(10,000.00)	0.00	0.00	0.00	Placeholder; CAP works
12	45000	Transfer from Reserves			(142,875.00)	(30,000.00)	0.00	(112,875.00)	(10,000.00)	0.00	0.00	0.00	
13	45500	Transfer from Other Service	OPR640-100	Central Recycling - General	(752,234.50)	(752,234.50)	(965,704.50)	(401,674.79)	(629,972.68)	(652,962.68)	(675,881.41)	(701,956.62)	Revenue from S187
14	45500	Transfer from Other Service			(752,234.50)	(752,234.50)	(965,704.50)	(401,674.79)	(629,972.68)	(652,962.68)	(675,881.41)	(701,956.62)	
15	49100	Prior Year Surplus	OPR640-100	Central Recycling - General	(35,602.89)	(25,692.80)	0.00	(76,708.69)	0.00	0.00	0.00	0.00	Prior year surplus/deficit
16	49100	Prior Year Surplus			(35,602.89)	(25,692.80)	0.00	(76,708.69)	0.00	0.00	0.00	0.00	
17	TOTAL REVENUE				(1,234,117.04)	(993,116.33)	(3,177,384.36)	(2,959,736.91)	(1,011,837.30)	(1,028,247.36)	(1,054,620.35)	(1,084,184.36)	
18	TOTAL OPERATING REVENUE				(897,717.04)	(863,116.33)	(1,177,384.36)	(746,861.91)	(901,837.30)	(928,247.36)	(954,620.35)	(984,184.36)	
19	CAP FUNDING SUBTOTAL				(336,400.00)	(130,000.00)	(2,000,000.00)	(2,212,875.00)	(110,000.00)	(100,000.00)	(100,000.00)	(100,000.00)	Grants, reserves, borrowing
20	51010	Salaries	OPR640-100	Central Recycling - General	295,753.63	272,680.96	301,668.70	286,228.55	294,815.41	303,659.87	312,769.66	322,152.75	RWE Based on Salary worksheet (3.3%), includes salary & training/onboarding related costs; KOK removed
21	51010	Salaries	OPR623-100	CEN - Lead Hand	15,129.39	15,129.39	15,431.98	15,628.66	15,941.23	16,260.06	16,585.26	16,916.96	Lead Hand - 30% of S187 service; Based on Salary Worksheet (new CA rate)
22	51010	Salaries			310,883.02	287,810.35	317,100.68	301,857.21	310,756.64	319,919.93	329,354.92	339,069.72	
23	51020	Overtime	OPR640-100	Central Recycling - General	4,000.00	1,000.00	3,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Limited budget for emerg coverage; reduced
24	51020	Overtime			4,000.00	1,000.00	3,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
25	51030	Benefits	OPR640-100	Central Recycling - General	69,174.00	61,250.56	70,557.48	71,557.14	73,703.85	75,914.97	78,192.42	80,538.19	RWEs; Based on Salary Worksheet
26	51030	Benefits	OPR623-100	CEN - Lead Hand	4,538.82	4,538.82	4,629.59	4,688.60	4,782.37	4,878.02	4,975.58	5,075.09	Lead Hand - 30% of S187; Based on Salary Worksheet
27	51030	Benefits			73,712.82	65,789.38	75,187.07	76,245.74	78,486.22	80,792.99	83,168.00	85,613.28	
28	51050	Employee Health & Safety	OPR640-100	Central Recycling - General	4,000.00	1,000.00	4,100.00	4,100.00	4,202.50	4,307.56	4,415.25	4,525.63	RWE footwear, jackets, training, safety check-in monitoring, based estimate provided by H&S coord
29	51050	Employee Health & Safety			4,000.00	1,000.00	4,100.00	4,100.00	4,202.50	4,307.56	4,415.25	4,525.63	
30	51500	Directors - Allowance & Stipend	OPR640-100	Central Recycling - General	7,355.41	7,355.41	7,502.52	7,502.52	7,652.57	7,805.62	7,961.73	8,120.97	20% Based on up to 14 RR meetings for 6 Directors, budget meetings and Chair stipend
31	51500	Directors - Allowance & Stipend			7,355.41	7,355.41	7,502.52	7,502.52	7,652.57	7,805.62	7,961.73	8,120.97	
32	51560	Directors - Travel	OVR153-100	Central RR Subregion Administration	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Increased travel with more in-person meetings
33	51560	Directors - Travel			1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
34	52010	Travel	OPR640-100	Central Recycling - General	2,000.00	872.50	1,500.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	RWE - mileage for field staff training/development/out of area shift coverage; reduced
35	52010	Travel	OPR623-100	CEN - Lead Hand	4,352.88	1,000.00	4,343.08	1,050.00	1,102.50	1,157.63	1,215.51	1,276.28	30% Lead Hand S187 - gen site travel (5% increases)
36	52010	Travel			6,352.88	1,872.50	5,843.08	2,050.00	2,102.50	2,157.63	2,215.51	2,276.28	
37	52020	Education & Training	OPR640-100	Central Recycling - General	1,000.00	100.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	RWE training
38	52020	Education & Training			1,000.00	100.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
39	53020	Admin, Office Supplies & Postage	OPR640-100	Central Recycling - General	500.00	200.00	500.00	200.00	200.00	200.00	200.00	200.00	General supplies; reduced from \$500 to \$200 as many of these costs are applied to bulk purchases in A102

A117 - Central Recycling - 5 year Financial Plan (2025-2029)													
	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
40	53020	Admin, Office Supplies & Postage			500.00	200.00	500.00	200.00	200.00	200.00	200.00	200.00	
41	53030	Communication	OPR640-100	Central Recycling - General	3,198.00	3,312.50	3,357.90	3,401.94	3,125.59	3,572.03	3,281.87	3,750.64	RWE cell allowance
42	53030	Communication			3,198.00	3,312.50	3,357.90	3,401.94	3,125.59	3,572.03	3,281.87	3,750.64	
43	53040	Advertising	OPR640-100	Central Recycling - General	1,000.00	0.00	1,000.00	500.00	500.00	500.00	500.00	500.00	Recycling communciations/ads (reduced from \$1000 to \$500)
44	53040	Advertising			1,000.00	0.00	1,000.00	500.00	500.00	500.00	500.00	500.00	
45	53050	Insurance	OPR640-100	Central Recycling - General	546.00	0.00	578.81	0.00	0.00	0.00	0.00	0.00	Remove, not included in statement of assets due to deductible
46	53050	Insurance			546.00	0.00	578.81	0.00	0.00	0.00	0.00	0.00	
47	54020	Professional Fees	OPR640-100	Central Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
48	54020	Professional Fees			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
49	54030	Contracted Services	OPR640-100	Central Recycling - General	206,994.10	176,486.25	227,693.51	194,815.54	204,556.31	214,784.13	225,523.33	236,799.50	Placeholder - fluctuates with volumes collected; based on projected with 3.3% with KOK removed; Satellite hauling; IC contract; City of Nelson curbside hauling from GRO
	54030	Contracted Services	OPR640-100	Central Recycling - General	0.00	0.00	0.00	6,025.00	0.00	0.00	0.00	0.00	Move of KOK equipment to BAL/CEN, if shack goes to CRE A116 to pay for portion of transport
50	54030	Contracted Services	OPR616-100	RBC depot O&M (Biffy & garbage	5,000.00	0.00	5,000.00	2,017.45	2,057.80	2,098.95	2,140.93	2,183.75	Garbage, portable toilets
51	54030	Contracted Services	OPR616-100	RBC depot snow	20,000.00	0.00	20,000.00	26,589.42	27,918.89	29,314.84	30,780.58	32,319.61	Snow removal services
52	54030	Contracted Services			231,994.10	176,486.25	252,693.51	229,447.41	234,533.00	246,197.92	258,444.85	271,302.86	
53	55010	Repairs & Maintenance	OPR640-100	Central Recycling - General	3,000.00	1,000.00	3,000.00	5,500.00	3,000.00	3,000.00	3,000.00	3,000.00	General repairs; 2025 BAL power conduit \$2.5k
54	55010	Repairs & Maintenance			3,000.00	1,000.00	3,000.00	5,500.00	3,000.00	3,000.00	3,000.00	3,000.00	
55	55020	Operating Supplies	OPR640-100	Central Recycling - General	2,500.00	2,195.00	2,500.00	2,650.00	2,500.00	2,650.00	2,500.00	2,650.00	General supplies; signage
56	55020	Operating Supplies			2,500.00	2,195.00	2,500.00	2,650.00	2,500.00	2,650.00	2,500.00	2,650.00	
57	55030	Equipment	OPR640-100	Central Recycling - General	2,000.00	500.00	500.00	1,700.00	500.00	500.00	500.00	500.00	General equip; 2025 A/C BAL, KAS, GRO
58	55030	Equipment			2,000.00	500.00	500.00	1,700.00	500.00	500.00	500.00	500.00	
59	55040	Utilities	OPR640-100	Central Recycling - General	9,962.71	1,886.25	800.00	6,056.98	6,178.11	6,301.68	6,427.71	6,556.26	Power, propane; install new power SAL, LAK, KAS (\$5k)
60	55040	Utilities			9,962.71	1,886.25	800.00	6,056.98	6,178.11	6,301.68	6,427.71	6,556.26	
61	55060	Rentals	OPR640-100	Central Recycling - General	82,847.00	82,847.00	82,847.00	63,047.00	8,000.00	8,000.00	8,000.00	8,000.00	2025 removed KOK \$19.8k; Depot lease (Updated lease value LAK \$56k; SAL 7073); reduced in 26 assuming closing LAK and
62	55060	Rentals			82,847.00	82,847.00	82,847.00	63,047.00	8,000.00	8,000.00	8,000.00	8,000.00	
	56110	Short-Term Financing Interest	OPR640-100	Central Recycling - General	448.64	0.00	5,093.53	5,093.53	4,001.85	2,910.16	1,818.48	1,818.48	ST - GRO depot design/tendering (remainder funded by GCF)
63	56110	Short-Term Financing Interest	OPR640-100	Central Recycling - General	6,531.46	7,168.00	2,610.44	2,610.44	0.00	0.00	0.00	0.00	Short term borrowing repayment for RBC
64	56110	Short-Term Financing Interest			6,980.10	7,168.00	7,703.97	7,703.97	4,001.85	2,910.16	1,818.48	1,818.48	
65	56010	Debenture Interest	OPR640-100	Central Recycling - General	0.00	0.00	90,000.00	0.00	92,000.00	92,000.00	92,000.00	92,000.00	LT - New Recycling Depot - 25yr 4.6%
66	56010	Debenture Interest			0.00	0.00	90,000.00	0.00	92,000.00	92,000.00	92,000.00	92,000.00	
	56120	Short-Term Financing Principal	OPR640-100	Central Recycling - General	0.00	0.00	19,425.00	19,425.00	19,425.00	19,425.00	19,425.00	19,425.00	ST - GRO depot design/tendering (remainder funded by GCF)
67	56120	Short-Term Financing Principal	OPR640-100	Central Recycling - General	86,941.00	86,941.00	86,941.00	86,941.00	0.00	0.00	0.00	0.00	Short term borrowing repayment for RBC
68	56120	Short-Term Financing Principal			86,941.00	86,941.00	106,366.00	106,366.00	19,425.00	19,425.00	19,425.00	19,425.00	
69	56020	Debenture Principal	OPR640-100	Central Recycling - General	0.00	0.00	49,997.00	0.00	49,997.00	49,997.00	49,997.00	49,997.00	LT - New Recycling Depot - 25yr 4.51%
70	56020	Debenture Principal			0.00	0.00	49,997.00	0.00	49,997.00	49,997.00	49,997.00	49,997.00	
71	59000	Contribution to Reserve	OPR640-100	Central Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Remove; Growing Communities Fund (GCF) Allocation to GCF Reserve
72	59000	Contribution to Reserve	OPR640-100	Central Recycling - General	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Regular reserve - for asset replacement
73	59000	Contribution to Reserve			5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	
74	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	98,031.00	98,031.00	99,991.62	101,266.02	103,291.34	105,357.17	107,464.31	109,613.60	A102 Resource Recovery; Placeholder; 20% of S187 transfer to A102

A117 - Central Recycling - 5 year Financial Plan (2025-2029)

	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
75	59500	Transfer to Other Service			98,031.00	98,031.00	99,991.62	101,266.02	103,291.34	105,357.17	107,464.31	109,613.60	
76	59510	Transfer to Other Service - General Admin. Fee	OPR640-100	Central Recycling - General	45,110.00	45,110.00	46,012.20	46,598.63	47,530.60	48,481.21	49,450.84	50,439.86	General Admin; Placeholder
77	59510	Transfer to Other Service - General Admin. Fee			45,110.00	45,110.00	46,012.20	46,598.63	47,530.60	48,481.21	49,450.84	50,439.86	
78	59520	Transfer to Other Service - IT Fee	OPR640-100	Central Recycling - General	0.00	0.00	0.00	5,417.00	5,525.34	5,635.85	5,748.56	5,863.54	IT Placeholder - based on new license based costing
79	59520	Transfer to Other Service - IT Fee			0.00	0.00	0.00	5,417.00	5,525.34	5,635.85	5,748.56	5,863.54	
80	59550	Transfer to Other Service - Environmental Services Fee	OPR640-100	Central Recycling - General	9,803.00	9,803.00	9,803.00	10,126.50	10,329.03	10,535.61	10,746.32	10,961.25	A100 Enviro Services; Placeholder 10% of S186 transfer to A100; updated Feb 14
81	59550	Transfer to Other Service - Environmental Services Fee			9,803.00	9,803.00	9,803.00	10,126.50	10,329.03	10,535.61	10,746.32	10,961.25	
82	60000	Capital Expenditures	CAP1239-100	NeLson Recycling Depot	236,400.00	30,000.00	2,000,000.00	1,970,000.00	0.00	0.00	0.00	0.00	Design in 2024; final design to update costs Q1 2025; Construction into 2025, combine with CEN fleet building expansion
83	60000	Capital Expenditures	CAP1528-100	Balfour recycling area paving	0.00	0.00	0.00	0.00	10,000.00	0.00	0.00	0.00	Paving in recycling area
84	60000	Capital Expenditures			236,400.00	30,000.00	2,000,000.00	1,970,000.00	10,000.00	0.00	0.00	0.00	
85	TOTAL EXPENSES				1,234,117.04	916,407.64	3,177,384.36	2,959,736.91	1,011,837.30	1,028,247.36	1,054,620.35	1,084,184.36	
86	TOTAL OPERATING EXPENSES				997,717.04	886,407.64	1,177,384.36	989,736.91	1,001,837.30	1,028,247.36	1,054,620.35	1,084,184.36	Increased debenture in 25, decreased ST in 26
87	TOTAL CAP REVENUE				(236,400.00)	(30,000.00)	(2,000,000.00)	(1,970,000.00)	(10,000.00)	0.00	0.00	0.00	
88	TOTAL REVENUE				(1,234,117.04)	(993,116.33)	(3,177,384.36)	(2,959,736.91)	(1,011,837.30)	(1,028,247.36)	(1,054,620.35)	(1,084,184.36)	
89	SURPLUS/DEFICIT				0.00	(76,708.69)	0.00	0.00	0.00	0.00	0.00	0.00	
				Opening Regular Reserve Balance	(10,978.05)	(10,975.05)	(15,978.05)	(16,258.64)	(134,133.64)	(129,133.64)	(134,133.64)	(139,133.64)	
				Transfer From Regular Reserves	0.00	0.00	0.00	(112,875.00)	10,000.00	0.00	0.00	0.00	
				Contribution to Regular Reserves	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	
				Net Change for Year	(5,000.00)	(5,000.00)	(5,000.00)	(117,875.00)	5,000.00	(5,000.00)	(5,000.00)	(5,000.00)	
				Year End Regular Reserve	(15,978.05)	(16,258.64)	(20,978.05)	(134,133.64)	(129,133.64)	(134,133.64)	(139,133.64)	(144,133.64)	
				GCF	(149,688.87)								

A120 - Central/West Compost - 5 year Financial Plan (2025-2029)

Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
1	42020	Sale of Services	OPR643-100	Central-West Organics - General	(132,000.00)	(54,782.00)	(133,320.00)	(71,216.60)	(71,928.77)	(72,648.05)	(73,374.53)	(74,108.28)	Placeholder Central Compost Facility TF revenue; tipping fees from RDKB
2	42020	Sale of Services			(132,000.00)	(54,782.00)	(133,320.00)	(71,216.60)	(71,928.77)	(72,648.05)	(73,374.53)	(74,108.28)	
3	42030	User Fees	OPR643-100	Central-West Organics - General	(5,000.00)	0.00	(10,000.00)	(40,000.00)	(42,000.00)	(44,100.00)	(46,305.00)	(48,620.25)	Placeholder, Sales of finished compost delayed to 2025
4	42030	User Fees			(5,000.00)	0.00	(10,000.00)	(40,000.00)	(42,000.00)	(44,100.00)	(46,305.00)	(48,620.25)	
5	43505	External Contributions & Contracts - Specified	OPR643-100	Central-West Organics - General	0	(2,340.00)	0.00	0	0	0	0	0	MIABC - risk management grant railings & stairs
6	43025	Grants - Specified	CAP1113-100	ENV-Central RR-2020-Compost Facility	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Remove; Growing Communities Fund (GCF) Allocation - Composting Facility Completion
7	43025	Grants - Specified	CAP1113-100	ENV-Central RR-2020-Compost Facility	(175,482.00)	(175,482.00)	0.00	0.00	0.00	0.00	0.00	0.00	Incoming funds from OIP grant, which covers 2/3rds of costs. Claims are made in April each year for the previous April 1 to March 31 period. 2024 last payment.
8	43025	Grants - Specified			(175,482.00)	(177,822.00)	0.00	0.00	0.00	0.00	0.00	0.00	
9	43100	Proceeds from Borrowing	CAP1113-100	ENV-Central RR-2020-Compost Facility	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder; Short term borrowing if funding required for CAP works
10	43100	Proceeds from Borrowing			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
11	43300	Proceeds from Asset Disposal	OPR643-100	Central-West Organics - General	(6,000.00)	(6,550.00)	0.00	0.00	0.00	0.00	0.00	0.00	Expected in 24, but may be deferred to 25 - sale of loader tires
12	43200	Proceeds from Equipment Financing			(6,000.00)	(6,550.00)	0.00	0.00	0.00	0.00	0.00	0.00	
13	45000	Transfer from Reserves	OPR643-100	Central-West Organics - General	(8,000.00)	(8,000.00)	0.00	0.00	0.00	0.00	0.00	0.00	CAP works not funded from borrowing
14	45000	Transfer from Reserves			(8,000.00)	(8,000.00)	0.00	0.00	0.00	0.00	0.00	0.00	
15	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	(58,738.62)	(58,738.62)	(64,612.48)	(174,855.48)	(164,042.30)	(164,930.32)	(74,649.90)	(75,817.80)	Transfer from S187 - in lieu of tipping fees based on CAP & fixed operating costs
16	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	(311,567.15)	(569,060.40)	(222,519.83)	(73,392.13)	(62,091.69)	(61,959.76)	(16,239.38)	(16,240.83)	Placeholder Transfer from S187 - tax subsidization - missed \$258k transfer in 23 added to \$312k in 24; Current tax split 50/50 with S188
17	45500	Transfer from Other Service	OVR154-100	West RR Subregion Administration	(131,224.27)	(131,224.27)	(132,536.51)	(249,853.37)	(238,112.15)	(240,667.57)	(152,158.29)	(155,210.19)	Transfer from S188 - in lieu of tipping fees based on CAP and fixed & variable operating costs
18	45500	Transfer from Other Service	OVR154-100	West RR Subregion Administration	(311,567.15)	(311,567.15)	(222,519.83)	(73,392.13)	(62,091.69)	(61,959.76)	(16,239.38)	(16,240.83)	Placeholder Transfer from S188 - tax subsidization; Current tax split 50/50 with S187
19	45500	Transfer from Other Service			(813,097.19)	(1,070,590.44)	(642,188.65)	(571,493.11)	(526,337.82)	(529,517.40)	(259,286.95)	(263,509.65)	
20	49100	Prior Year Surplus	OPR643-100	Central-West Organics - General	(72,121.92)	168,861.00	0.00	(389,852.51)	0.00	0.00	0.00	0.00	Deficit carried into 2024 due to missed S187 tax subsidy transfer in 23 (\$258K)
21	49100	Prior Year Surplus			(72,121.92)	168,861.00	0.00	(389,852.51)	0.00	0.00	0.00	0.00	
22	TOTAL REVENUE				(1,211,701.11)	(1,148,883.44)	(785,508.65)	(1,072,562.22)	(640,266.59)	(646,265.45)	(378,966.48)	(386,238.18)	
23	TIPPING FEES				(326,962.89)	(244,744.89)	(340,468.99)	(535,925.45)	(516,083.21)	(522,345.94)	(346,487.73)	(353,756.52)	
24	CAP FUNDING SUBTOTAL				(189,482.00)	(192,372.00)	0.00	0.00	0.00	0.00	0.00	0.00	
25	51010	Salaries	OPR643-100	Central-West Organics - General	59,749.50	59,749.00	61,243.24	49,376.57	50,364.11	51,371.39	52,398.81	53,446.79	Based on one FT operator shared 20% with S187 starting 2025 (3.3% increase); salary for back up operator (approx 1 month)
26	51010	Salaries			59,749.50	59,749.00	61,243.24	49,376.57	50,364.11	51,371.39	52,398.81	53,446.79	
27	51020	Overtime	OPR643-100	Central-West Organics - General	500.00	0.00	500.00	300.00	300.00	300.00	300.00	300.00	limited OT, est more in first few years while establishing system, reduced
28	51020	Overtime			500.00	0.00	500.00	300.00	300.00	300.00	300.00	300.00	
29	51030	Benefits	OPR643-100	Central-West Organics - General	19,316.66	19,316.66	17,760.54	14,319.21	14,605.59	14,897.70	15,195.66	15,499.57	based on salary worksheet
30	51030	Benefits			19,316.66	19,316.66	17,760.54	14,319.21	14,605.59	14,897.70	15,195.66	15,499.57	
31	51050	Employee Health & Safety	OPR643-100	Central-West Organics - General	1,150.00	750.00	1,150.00	3,000.00	1,150.00	1,150.00	1,150.00	1,150.00	Ops footwear, jackets, training, safety check-in monitoring. Added 2 pairs per person coveralls/gloves (\$350), respirators/fit tests/filters (\$300) to increase from 500 to 1150. 2025: assumes biosolids composting starting, and additional safety gear is needed.
32	51050	Employee Health & Safety			1,150.00	750.00	1,150.00	3,000.00	1,150.00	1,150.00	1,150.00	1,150.00	
33	51500	Directors - Allowance & Stipend	OPR643-100	Central-West Organics - General	7,947.26	7,947.26	8,106.21	8,106.21	8,268.33	8,433.70	8,602.37	8,774.42	Based on up to 14 RR meetings @ \$268/meeting for for 6 Dir Central and 9 Dir West - 10% each of total S188/S187 stipend
34	51500	Directors - Allowance & Stipend			7,947.26	7,947.26	8,106.21	8,106.21	8,268.33	8,433.70	8,602.37	8,774.42	
35	51560	Directors - Travel	OPR643-100	Central-West Organics - General	500.00	500.00	525.00	525.00	551.25	578.81	607.75	638.14	Assumes remote
36	51560	Directors - Travel			500.00	500.00	525.00	525.00	551.25	578.81	607.75	638.14	
37	52010	Travel	OPR643-100	Central-West Organics - General	1,000.00	200.00	500.00	500.00	500.00	500.00	500.00	500.00	mileage for ops staff; travel/overnight for staff for compost facility tour
38	52010	Travel			1,000.00	200.00	500.00	500.00	500.00	500.00	500.00	500.00	

A120 - Central/West Compost - 5 year Financial Plan (2025-2029)

Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
39	52020	Education & Training	OPR643-100	Central-West Organics - General	2,500.00	1,221.00	2,000.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	Compost operations training - 2 staff trained; additional funds for staff associated with trialing, training etc.
40	52020	Education & Training			2,500.00	1,221.00	2,000.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	
41	52030	Memberships, Dues & Subscriptions	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Remove? Compost Council of Canada membership within A102
42	52030	Memberships, Dues &			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
43	53020	Admin, Office Supplies & Postage	OPR643-100	Central-West Organics - General	300.00	257.50	300.00	150.00	150.00	150.00	150.00	150.00	Shipping samples, sampling supplies, etc 2025 onward: reduced from \$300 to \$150 based on actuals.
44	53020	Admin, Office Supplies & Postage			300.00	257.50	300.00	150.00	150.00	150.00	150.00	150.00	
45	53030	Communication	OPR643-100	Central-West Organics - General	1,720.00	3,187.50	2,056.32	2,000.00	2,040.00	2,080.80	2,122.42	2,164.86	2025: reotemp remote view (\$500), monthly cell for operator (assumes \$45/mo), internet for facility \$80/mo. In 2024 over budget due to \$2.3k surveillance/internet upgrade
46	53030	Communication			1,720.00	3,187.50	2,056.32	2,000.00	2,040.00	2,080.80	2,122.42	2,164.86	
47	53040	Advertising	OPR643-100	Central-West Organics - General	3,500.00	2,500.00	2,000.00	2,000.00	2,000.00	1,300.00	1,300.00	1,300.00	On-going Education/Communication costs.2025: increased to reflect start of ICI programs and likelihood of needing additional funds. Decrease 2027 onward, to reflect stabilization of program.
48	53040	Advertising			3,500.00	2,500.00	2,000.00	2,000.00	2,000.00	1,300.00	1,300.00	1,300.00	
49	53050	Insurance	OPR643-100	Central-West Organics - General	1,473.68	1,496.00	1,532.63	1,503.15	1,563.28	1,563.28	1,625.81	1,625.81	MIABC compost facility/equipment
50	53050	Insurance			1,473.68	1,496.00	1,532.63	1,503.15	1,563.28	1,563.28	1,625.81	1,625.81	
51	53080	Licence & Permits	OPR643-100	Central-West Organics - General	250.00	0.00	0.00	250.00	200.00	204.00	208.08	212.24	Well license application \$250. 2025: \$0 due to 2 year backlog for license applications. 2026:Annual rent is \$200 for estimated annual quantity increase by 2% per year
52	53080	Licence & Permits			250.00	0.00	0.00	250.00	200.00	204.00	208.08	212.24	
53	54040	Consulting Fees	OPR643-100	Central-West Organics - General	4,000.00	3,685.00	0.00	0.00	0.00	0.00	0.00	0.00	2025:Transform Compost Systems ongoing virtual support
54	54020	Professional Fees			4,000.00	3,685.00	0.00	0.00	0.00	0.00	0.00	0.00	
55	54030	Contracted Services	OPR643-100	Central-West Organics - General	5,000.00	0.00	0	5,000.00	0.00	0.00	0.00	0.00	2025 \$5k for additional analysis fees for staff to run a pilot program with biosolids and compostable plastics, other items.
56	54030	Contracted Services	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	Moved from 55060 for screening of finished compost
57	54030	Contracted Services	OPR643-100	Central-West Organics - General	83,000.00	80,000.00	88,000.00	35,000.00	20,000.00	20,400.00	20,808.00	21,224.16	Lab costs: Assumes lower volumes received (2 sample sets required per year if less than 2000 tonnes produced) - \$10k for lab samples and collection (C:N to calibrate new pile mix, 7 samples once per year for metals and pathogens, 3 additional pathogen sample tests for first few batches, 1 foreign matter test), \$5k contingency for quality failure retesting, \$5k for water monitoring leachate pond sampling, reporting etc.; \$5k industrial coverall service. 2% annual adjustment for increases to lab sampling costs and analysis etc. Draining Leachate Pond: Assumes 2 pond draining events in 2025, then pond expansion is completed.
58	54030	Contracted Services			88,000.00	80,000.00	88,000.00	70,000.00	50,000.00	50,400.00	50,808.00	51,224.16	
59	55010	Repairs & Maintenance	OPR643-100	Central-West Organics - General	5,000.00	5,000.00	5,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	Facility & small equipment, i.e. generator/mixer
60	55010	Repairs & Maintenance	OPR643-100	Central-West Organics - General	0.00	0.00	4,000.00	0.00	0.00	0.00	0.00	0.00	Remove - moved to new WO below specific to Loader:
61	55010	Repairs & Maintenance	OPR662-100	2020 Loader	11,000.00	26,218.00	0.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	New loader WO to track maintenance costs; 2024 \$12k tires
62	55010	Repairs & Maintenance			16,000.00	31,218.00	9,000.00	19,000.00	19,000.00	19,000.00	19,000.00	19,000.00	
63	55020	Operating Supplies	OPR643-100	Central-West Organics - General	2,500.00	2,419.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	General supplies, winter sand
64	55020	Operating Supplies	OPR662-100	2020 Loader	0.00	790.00	0.00	0.00	0.00	0.00	0.00	0.00	2024, miscode should be 55010
65	55020	Operating Supplies			2,500.00	3,209.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	
66	55030	Equipment	OPR643-100	Central-West Organics - General	1,000.00	0.00	1,000.00	6,500.00	500.00	500.00	500.00	500.00	Sampling & testing equipment. 2025: Solvita test kits, pie plates, thermos etc. for field tests. \$5K Loader bucket for biosolids, \$1k line trimmer
67	55030	Equipment			1,000.00	0.00	1,000.00	6,500.00	500.00	500.00	500.00	500.00	
68	55040	Utilities	OPR643-100	Central-West Organics - General	30,000.00	6,500.00	30,600.00	13,500.00	13,770.00	14,045.40	14,326.31	14,612.83	Power, propane, diesel (generator)
69	55040	Utilities			30,000.00	6,500.00	30,600.00	13,500.00	13,770.00	14,045.40	14,326.31	14,612.83	

A120 - Central/West Compost - 5 year Financial Plan (2025-2029)

Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
70	55050	Vehicles	OPR643-100	Central-West Organics - General	40,000.00	11,000.00	44,000.00	16,000.00	17,600.00	19,360.00	21,296.00	23,425.60	Fuel - loader
71	55050	Vehicles			40,000.00	11,000.00	44,000.00	16,000.00	17,600.00	19,360.00	21,296.00	23,425.60	
72	55060	Rentals	OPR643-100	Central-West Organics - General	30,000.00	0.00	31,500.00	0.00	0.00	0.00	0.00	0.00	Moved to 54030 as will hire service not rent and operate with in house staff
73	55060	Rentals			30,000.00	0.00	31,500.00	0.00	0.00	0.00	0.00	0.00	
74	56110	Short-Term Financing Interest	OPR643-100	ENV-Central RR-2020- Compost Facility	55,000.00	50,400.00	55,000.00	30,521.30	30,521.30	30,521.30	0.00	0.00	ST loan for 1/3 of compost facility, updated
75	56110	Short-Term Financing Interest	CAP1121-100	ENV - RR- 2020 - Loader	12,000.00	11,100.00	12,000.00	6,719.65	6,719.65	6,719.65	0.00	0.00	Interest - 5yr repayment for CEN Loader \$250K
76	56110	Short-Term Financing Interest			67,000.00	61,500.00	67,000.00	37,240.95	37,240.95	37,240.95	0.00	0.00	
77	56120	Short-Term Financing Principal	OPR643-100	ENV-Central RR-2020- Compost Facility	227,096.00	227,096.00	227,096.00	227,096.00	227,096.00	227,096.00	0.00	0.00	ST loan for 1/3 of compost facility (ends 2028)
78	56120	Short-Term Financing Principal	CAP1121-100	ENV - RR- 2020 - Loader	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	Prinicial - 5yr repayment for CEN Loader \$250K
79	56120	Short-Term Financing Principal			277,096.00	277,096.00	277,096.00	277,096.00	277,096.00	277,096.00	0.00	0.00	
80	56610	Equipment Financing Interest	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
81	56610	Equipment Financing Interest	CAP1121-100	ENV - RR- 2020 - Loader	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Moved to 56110
82	56610	Equipment Financing Interest			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
83	56620	Equipment Financing Principal	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
84	56620	Equipment Financing Principal	CAP1121-100	ENV - RR- 2020 - Loader	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Moved to 5610
85	56620	Equipment Financing Principal			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
86	59000	Contribution to Reserve	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Remove; Growing Communities Fund (GCF) Allocation to GCF Reserve
87	59000	Contribution to Reserve	OPR643-100	Central-West Organics - General	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	45,000.00	45,000.00	Regular reserve for asset replacement - Increase by \$40k in 2028 for asset replacement after ST borrowing
88	59000	Contribution to Reserve			5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	45,000.00	45,000.00	
89	59500	Transfer to Other Service	CAP1113-100	ENV-Central RR-2020- Compost Facility	0.00	0.00	0.00	5,000.00	0.00	0.00	0.00	0.00	A112 PM fees - assistance with facility projects
90	59500	Transfer to Other Service	OPR643-100	Central-West Organics - General	8,000.00	8,000.00	0.00	0.00	0.00	0.00	0.00	0.00	Transfer to S187 for 40ft seacan - using for mechanical and storage - funded by A120 reserves
91	59500	Transfer to Other Service	OPR643-100	Central-West Organics - General	7,500.00	0.00	0.00	7,500.00	0.00	0.00	0.00	0.00	Transfer to S187 for half of Automatic Kiosk (Strong) to allow for deposits of organics outside regular hours - deferred to 2025
92	59500	Transfer to Other Service	OPR643-100	Central-West Organics - General	97,681.00	97,681.00	99,634.62	100,904.47	102,922.56	104,981.01	107,080.63	109,222.25	A102 Resource Recovery: Placeholder 10% of S187 and 10% of S188 transfer to A102
93	59500	Transfer to Other Service			113,181.00	105,681.00	99,634.62	113,404.47	102,922.56	104,981.01	107,080.63	109,222.25	
94	59510	Transfer to Other Service - General Admin. Fee	OPR643-100	Central-West Organics - General	7,611.00	7,611.00	7,609.98	7,609.97	7,800.22	7,995.22	8,195.10	8,399.98	General Admin; Placeholder
95	59510	Transfer to Other Service - General Admin. Fee			7,611.00	7,611.00	7,609.98	7,609.97	7,800.22	7,995.22	8,195.10	8,399.98	
96	59520	Transfer to Other Service - IT Fee	OPR643-100	Central-West Organics - General	4,870.00	4,870.00	4,967.40	3,000.00	3,060.00	3,121.20	3,183.62	3,247.30	IT; Placeholder, license based costing
97	59520	Transfer to Other Service - IT Fee			4,870.00	4,870.00	4,967.40	3,000.00	3,060.00	3,121.20	3,183.62	3,247.30	
98	59550	Transfer to Other Service - Environmental Services Fee	OPR643-100	Central-West Organics - General	19,536.00	19,536.00	19,926.72	20,180.69	20,584.30	20,995.99	21,415.91	21,844.23	A100 Enviro Services; Placeholder; 10 % of S188 and 10% of S187 transfer to A100
99	59550	Transfer to Other Service - Environmental Services Fee			19,536.00	19,536.00	19,926.72	20,180.69	20,584.30	20,995.99	21,415.91	21,844.23	
100	60000	Capital Expenditures	CAP1385-100	ENV-Central RR-2020- Compost Facility	406,000.00	45,000.00	0.00	73,000.00	0.00	0.00	0.00	0.00	2025 Remaining misc CAP works for facility: \$6k for moving ditch from middle of flat area in borrow to around perimeter to expand storage room, \$5k lightning rod, \$10k solar set up for electric fence, \$7k lockblock push wall area for compost sales area, \$5k expand east fence/gate for equipment movement, \$40k contingency; moved large value projects to new CAP codes below
101	60000	Capital Expenditures		Central Compost Water Storage	0.00	0.00	0.00	250,000.00	0.00	0.00	0.00	0.00	Moved from 1385-100 to have separate WO; Placeholder for water storage capacity increase (larger pond, tanks) or treatment including construction and design
102	60000	Capital Expenditures		Central Compost Irrigation and Pumphouse	0.00	0.00	0.00	35,000.00	0.00	0.00	0.00	0.00	Moved from 1385-100 to have separate WO; Irrigation or more efficient pond/well watering system and small pump building

A120 - Central/West Compost - 5 year Financial Plan (2025-2029)

Line	Account	Account(T)	Work Order	Work Order(T)	2024 Budget	2024 Projected YE	Previous 2025 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2025 Notes
103	60000	Capital Expenditures		Central Compost Sanitary Facility	0.00	0.00	0.00	40,000.00	0.00	0.00	0.00	0.00	Moved from 1385-100 to have separate WO; Sanitary facilities including emerg shower
104	60000	Capital Expenditures	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder; Screener - purchase shared with East A119 (\$200k) has been removed and will be rented/contracted initially
105	60000	Capital Expenditures			406,000.00	45,000.00	0.00	398,000.00	0.00	0.00	0.00	0.00	
106	TOTAL EXPENSES				1,211,701.11	759,030.93	785,508.65	1,072,562.22	640,266.59	646,265.45	378,966.48	386,238.18	
107	Operational Expenses				805,701.11	714,030.93	785,508.65	674,562.22	640,266.59	646,265.45	378,966.48	386,238.18	
108	TOTAL REVENUE				(1,211,701.11)	(1,148,883.44)	(785,508.65)	(1,072,562.22)	(640,266.59)	(646,265.45)	(378,966.48)	(386,238.18)	
109	SURPLUS/DEFICIT				0.00	(389,852.51)	(0.00)	0.00	0.00	0.00	0.00	0.00	
110				Opening Regular Reserve Balance	(12,393.62)	(12,393.62)	(9,393.62)	(9,721.06)	(14,721.06)	(19,721.06)	(24,721.06)	(69,721.06)	
111				Transfer From Regular Reserves	8,000.00	8,000.00	0.00	0.00	0.00	0.00	0.00	0.00	
112				Contribution to Regular Reserves	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(45,000.00)	(45,000.00)	
113				Net Change for Year	3,000.00	3,000.00	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(45,000.00)	(45,000.00)	
114				Year End Regular Reserve	(9,393.62)	(9,721.06)	(14,393.62)	(14,721.06)	(19,721.06)	(24,721.06)	(69,721.06)	(114,721.06)	
115													